



N.C.S.D

Northstar Community Services District
900 Northstar Drive, Truckee, CA 96161
P: 530.562.0747 • F: 530.562.1505 • www.northstarcsd.org

Board of Directors

John Radanovich, President
Warren "Chip" Brown
Nancy Ives
Marilyn Fomi
Candace Roeder

General Manager

Mike Geary, PE

NORTHSTAR COMMUNITY SERVICES DISTRICT NOTICE OF THE REGULAR MEETING OF THE BOARD OF DIRECTORS

DATE: SEPTEMBER 16, 2026
TIME: 9:00 A.M.
PLACE: 900 NORTHSTAR DRIVE AND ZOOM

Members of the public may participate in this meeting by teleconference or in person. Any person interested in attending by Zoom video and/or teleconference may use the following link:

<https://us02web.zoom.us/j/89624207180?pwd=zWkJubSNr8OFu1eBczGvRw2rkOeWYN.1>

Meeting ID: 896 2420 7180, Password 287557 or dial by telephone 1-669-900-6833 using access code #89624207180.

CALL TO ORDER, PLEDGE OF ALLEGIANCE, ROLL CALL

PUBLIC COMMENT

Any member of the public may address the Board after roll call on any topic related to the District that is not on the agenda. Public comment will be taken on agenda action items immediately prior to Board action.

Any member of the public on the videoconference may speak during Public Comment or may email public comments to juliez@northstarcsd.org and comments will be read from each member of the public, subject to generally applicable time limitations. For members of the public in attendance via video conference, Northstar Community Services District will use best efforts to swiftly resolve requests for reasonable modifications or accommodations with individuals with disabilities, consistent with the Americans with Disabilities Act, and resolving any doubt whatsoever in favor of accessibility.

CONSENT CALENDAR

1. Discussion and Approval of the following:
 - a. August 19, 2026 Regular Meeting Minutes
 - b. Approval of Claims and Demands – Paid and Unpaid

RECURRING BUSINESS

2. Northstar Property Owners Association – Update
3. Northstar California/Vail – Update
4. Tahoe-Truckee Sanitation Agency (T-TSA) - Update

NEW BUSINESS

5. Approval to Purchase Fire Engine (Type 1) – Discussion – **Action** (Chief Gibeaut)
6. District Five-Year Work Plan – Discussion (GM Geary)

DIRECTOR REPORTS

7. Individual directors may give brief reports on miscellaneous items for the information of the other members of the Board and NCSD staff. No action will be taken on these agenda items.

OPERATION REPORTS

8. General Manager's Report – Geary - Discussion
9. Fire Department's Report – Gibeaut –Discussion
10. Public Works Report – Evans – Discussion
11. Administrative Report – Zangara – Discussion

CLOSED SESSION PURSUANT TO AGENDA ITEMS 12 THROUGH 13

12. Significant Exposure to Litigation Pursuant to Government Code Section 54956.9(d)(2) - One potential case.
13. Pending litigation pursuant to Government Code Section 54956.9(d)(1)
 - a. Northstar Community Services District v. Mountainside California 2, LLC et al. Placer County Superior Court Case No. S-CV-0051848
 - b. Community Facilities District No. 1 of the Northstar Community Services District v. ACM Northstar et al. Placer County Superior Court Case No. S-CV-0042801
 - c. Community Facilities District No. 1 of the Northstar Community Services District v. Mountainside California 2, LLC et al. Placer County Superior Court Case No. S-CV-0043081

OPEN SESSION

14. Reportable action taken during Closed Session (if applicable) – Board President

ADJOURNMENT

Items may not be taken in the order listed above.

In compliance with the Americans with Disabilities Act, if you are a disabled person and you need a disability-related modification or accommodation to participate in this meeting, then please contact Julie Zangara at (530) 550-6127 or (530) 562-1505 (fax). Requests must be made as early as possible and at least one full business day before the start of the meeting. NCSD will endeavor to accommodate requests made with less notice than that.



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AGENDA ITEM #1

The Consent Calendar covers the following:

- a. August 19, 2026 Regular Meeting Minutes
- b. Approval of Claims and Demands – Paid and Unpaid



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MINUTES OF THE REGULAR MEETING OF THE BOARD OF DIRECTORS AUGUST 19, 2026 – 9:00 A.M. 900 NORTHSTAR DRIVE

President Radanovich called the meeting to order at 9:00 A.M. Wednesday, August 19, 2026. The Pledge of Allegiance and roll call followed.

DIRECTORS PRESENT Ives, Radanovich, Roeder

DIRECTORS ABSENT: Brown, Forni

STAFF PRESENT: Geary, Gibeaut, Martin, Zangara, Plexico, Evans, Jensen, Dwyer, Barron, Johnson, Grant

OTHERS PRESENT: Austin Cho, Gene Roeder, Matt Smith, Michael Miller, Maggie Steakley

PUBLIC COMMENT

There was no public comment.

CONSENT CALENDAR

Director Roeder moved to approve the following consent calendar items:

- a. July 15, 2026 Regular Meeting Minutes
- b. Approval of Claims and Demands – Paid and Unpaid

Director Ives seconded; roll call was taken. Yes: Directors Ives, Radanovich, and Roeder. Noes: None. Abstain: None. Absent: Brown, Forni.

RECURRING BUSINESS

NORTHSTAR PROPERTY OWNERS ASSOCIATION (NPOA) UPDATE

Gene Roeder provided the following update for NPOA:

- 4th of July Barbecue was a great success with excellent attendance
- There will be no fee increase for property owner's dues
- Plans for Women's Locker Room renovations are scheduled for after Labor Day
- August 22 is the next NPOA board meeting
- September 5th is the annual property owners meeting

NORTHSTAR CALIFORNIA/VAIL UPDATE

Ryan Smith provided the following update for Northstar California/Vail:

- Hosting Tahoe Wine & Feast event at the Village August 21-22
- Hosting Northstar Course of California Enduro Race Series August 22-23
- Mountain Bike Park Closing Day is scheduled for September 27

TAHOE-TRUCKEE SANITATION AGENCY UPDATE

There was no update in addition to the written report.

NEW BUSINESS

FLEET ELECTRIC VEHICLE PURCHASE

Director of Public Works (DPW) Eric Martin, Utility Operations Supervisor (UOS) Shaun Evans, and Senior Utility Service Worker (SUSW) Travis Dwyer provided the Board with background and updates on an electric vehicle (EV) purchase for the Operations Fleet. DPW Martin stated two fleet vehicles were identified as needing replacement due to enforcement of the California Bureau of Automotive Repair. SUSW Dwyer and UOS Evans researched possible replacements and identified a Chevrolet Silverado EV as a suitable replacement. The total quote, inclusive of fees, tax and delivery equals \$69,978.61 and the District anticipates that a California Clean Fuel Reward rebate will be applicable. Should the full rebate be available, it would total \$7,500.

President Radanovich moved to approve the Fleet Electric Vehicle Purchase of a Chevrolet Silverado EV in the amount of \$69,978.61. Director Roeder seconded; roll call was taken. Yes: Directors Ives, Radanovich, and Roeder. Noes: None. Abstain: None. Absent: Brown and Forni. The motion carried.

BETTER TRACTOR WITH SNOW BLOWER ATTACHMENT PURCHASE

DPW Martin, UOS Evans, and SUSW Dwyer provided the Board with background on the proposed purchase of the Better Tractor and snow blower attachment purchase. The proposed purchase will replace a loader mounted blower that was recently sold at auction. Staff sought to replace the former equipment with an alternative that will provide the best value and performance in accordance with the Capital Replacement Plan (CRP). The Better Tractor was identified as a cost-efficient option that suits operational needs. The Better Tractor is a bi-directional tractor with a blower on the front and a plow blade on the back and has been used by neighboring Tahoe Donner with great success. Only the blower attachment is proposed for purchase currently. The quotation received totals \$270,081, significantly less than a modern replacement of the previous loader with blower attachment which would total \$465,586.

Director Ives moved to approve the Better Tractor with Snow Blower Attachment Purchase in the amount of \$270,081.25. Director Roeder seconded; roll call was taken. Yes: Directors Ives, Radanovich, and Roeder. Noes: None. Abstain: None. Absent: Brown and Forni. The motion carried.

APPROVAL OF FUELS MANAGEMENT CONTRACT AMENDMENTS AND BUDGET ADJUSTMENT 27.01

Forester Joe Barron stated proposals received for Fiscal Year 2026-27 fuels management projects were significantly less than anticipated, and staff is seeking amendments to the contracts with Hagerty Forestry and Arevalo Tree & Defensible Space services to accomplish additional work. The District will benefit from historically low per-acre costs, allowing more forest fuels reduction acreage to be completed. The proposed amendments are for 17.8 additional treatment acres by Hagerty Forestry totaling an additional \$49,854, and 14.8 additional treatment acres and hazardous tree removal totaling an additional \$99,240.

Director Ives moved to approve the Fuels Management Contract Amendments and Budget Adjustment 27.01. Director Roeder seconded; roll call was taken. Yes: Directors

Ives, Radanovich, and Roeder. Noes: None. Abstain: None. Absent: Brown and Forni. The motion carried.

RESOLUTION 26-14 – RESOLUTION MAKING NON-SUBSTANTIVE AMENDMENTS TO THE CONFLICT OF INTEREST CODE

Secretary of the Board (SotB) Julie Zangara stated the District's Conflict of Interest (COI) Code is reviewed every two years. The purpose of the COI is to ensure public officials do not use their position to influence agency decisions in which they have a financial interest. Management reviewed the District's current COI and recommended amendments be made. Staff is proposing the Board approve the following amendments to the COI: Director of Finance & Accounting (replacing Director of Finance & Administration) and the addition of Human Resources & Administrative Manager.

Director Roeder moved to approve Resolution 26-14 Making Non-Substantive Amendments to the Conflict of Interest Code. Director Ives seconded; roll call was taken. Yes: Directors Ives, Radanovich and Roeder. Noes: None. Abstain: None. Absent: Brown and Forni. The motion carried.

DISTRICT FIVE-YEAR STRATEGIC PLAN APPROVAL

Maggie Steakley presented the final draft of the District's Five-Year Strategic Plan. The Board was asked to provide comment or any further suggestions or changes. There were no further changes requested by the Board. In addition to the Strategic Plan, the Board was provided with a draft work plan via email and the finalized work plan will be presented at the September Meeting of the Board of Directors.

Director Roeder moved to approve the District Five-Year Strategic Plan. Director Ives seconded; roll call was taken. Yes: Directors Ives, Radanovich, and Roeder. Noes: None. Abstain: None. Absent: Brown and Forni. The motion carried.

DIRECTOR REPORTS

There were no updates for this agenda item.

GENERAL MANAGER – GEARY

General Manager Mike Geary provided the following report:

- Met with direct reports: Fire Chief, Director of Finance & Accounting, HRAM/Board Secretary, and DPW.
- Met with individual Northstar Fire Department Shifts
- Met with DPW and consultant on the Five-Year Strategic Plan

FIRE DEPARTMENT – GIBEAUT

Fire Chief Jason Gibeaut provided the following report:

- Engineer Russell Grant was assigned as a Strike Team Leader for the Bug & Stallion Fires in Reno
- Completed review of 2nd draft of Eastern Placer County MSR. Working with staff and GM Geary on development of a Fire Department Operational plan

PUBLIC WORKS REPORT – MARTIN/EVANS

DPW Martin and Utility Operations Supervisor (UOS) Shaun Evans provided the following report:

- DPW Martin is coordinating with Auerbach and Dudek to scope permitting and design services to extend the Martis Valley Trail (MVT) to the Tahoe Basin
- The District is likely to be awarded the \$1M US Forest Service Community Wood Energy Grant

- Bid documents for the Wood Energy Facility are being prepared for potential public bid in the fall
- The sewer siphon mains pigging project was successfully completed
- Bridge and boardwalk repairs have been completed on the TMT
- MVT mile markers have been installed
- P.O. Boxes weeding has been completed

ADMINISTRATIVE REPORT – ZANGARA

Human Resources and Administrative Manager (HRAM) Julie Zangara provided the following report:

- Patty Angel received a promotion from Accounting Tech to Senior Accounting Tech
- Preliminary audit work is in progress
- Health insurance premium increase came in approximately 2.6% lower than anticipated during budgeting for Fiscal Year 2026-27

4TH QUARTER FINANCIAL REPORT – PLEXICO

Director of Finance and Accounting (DFA) Cheryl Plexico provided the following report:

- Through the 12th month of Fiscal Year 2025-26, the District was under year-to-date (YTD) budgeted revenue and under YTD expense totals.
- YTD revenues were under the YTD budget by 16.8% attributable to the WEF project delay and reimbursable and grant revenues for trails.
- YTD expenses were under YTD budget by 30.7% due mostly to reimbursable expense for trails and Capital expenditures for the WEF project
- The YTD District revenues exceed expenses by \$2,435,382

10:27 A.M. - CLOSED SESSION PURSUANT TO AGENDA ITEMS 16 THROUGH 17

- Significant Exposure to Litigation Pursuant to Government Code Section 54956.9(d)(2) - One potential case.
- Pending litigation pursuant to Government Code Section 54956.9(d)(1)
 - Northstar Community Services District v. Mountainside California 2, LLC et al. Placer County Superior Court Case No. S-CV-0051848
 - Community Facilities District No. 1 of the Northstar Community Services District v. ACM Northstar et al. Placer County Superior Court Case No. S-CV-0042801
 - Community Facilities District No. 1 of the Northstar Community Services District v. Mountainside California 2, LLC et al. Placer County Superior Court Case No. S-CV-0043081

REGULAR MEETING RESUMED – 10:36 A.M.

President Radanovich stated there was no reportable action taken during Closed Session.

ADJOURNMENT:

The meeting adjourned at 10:37 A.M.

Respectfully submitted,

John Radanovich, President of the Board

Julie Zangara, Secretary of the Board



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Approval of Claims & Demands – Paid and Unpaid

DATE: September 16, 2026
TO: Board of Directors
FROM: Cheryl Plexico, Director of Finance and Accounting
SUBJECT: Approval of Claims & Demands – Paid and Unpaid

DISCUSSION: The attachment, *Warrant Register – PAID*, shows all checks written to pay claims and demands received subsequent to the previous board meeting. This is consistent with Resolution 16-21, which states that checks to pay claims and demands need not be approved by the Board of Directors before payment if the District Treasurer has determined that the claims and demands conform to the District's approved budget.

There is no *Warrant Register – UNPAID* for the current month.

RECOMMENDATION: Approve Claims & Demands – Paid

ATTACHMENTS: Warrant Register – PAID

DATE PREPARED: September 9, 2026

Accounts Payable

Checks by Date - Detail by Vendor Number

User: aimeer@northstarcsd.org
 Printed: 9/9/2026 10:14 AM



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Check No	Vendor No Invoice No	Vendor Name Description	Check Date Reference	Void Checks	Check Amount
ACH	AT&02 08/19/2026	AT&T Internet and phone at Schaffer Mill Pump Station	08/26/2026		278.71
Total for this ACH Check for Vendor AT&02:				0.00	278.71
Total for Vendor AT&02 (AT&T):				0.00	278.71
Report Total (1 checks):				0.00	278.71

Accounts Payable

Checks by Date - Detail by Vendor Number

User: aimeer@northstarcisd.org
Printed: 9/9/2026 12:49 PM



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Check No	Vendor No Invoice No	Vendor Name Description	Check Date Reference	Void Checks	Check Amount
ACH	CAL11	CalPERS RETIREMENT FUND	09/02/2026		
	08/21/2026	Retirement payment for PP#17 - EFT 08/19/2026			1,275.47
	08/21/2026	Retirement payment for PP#17 - EFT 08/19/2026			2,711.30
	08/21/2026	Retirement payment for PP#17 - EFT 08/19/2026			19,352.31
	08/21/2026	Retirement payment for PP#17 - EFT 08/19/2026			1,506.74
	08/21/2026	Retirement payment for PP#17 - EFT 08/19/2026			1,241.57
	08/21/2026	Retirement payment for PP#17 - EFT 08/19/2026			1,855.28
	08/21/2026	Retirement payment for PP#17 - EFT 08/19/2026			295.18
	08/21/2026	Retirement payment for PP#17 - EFT 08/19/2026			5,094.31
	08/21/2026	Retirement payment for PP#17 - EFT 08/19/2026			8,715.64
	08/21/2026	Retirement payment for PP#17 - EFT 08/19/2026			484.00
	08/21/2026	Retirement payment for PP#17 - EFT 08/19/2026			1,358.98
	08/21/2026	Retirement payment for PP#17 - EFT 08/19/2026			2,256.57
	08/21/2026	Retirement payment for PP#17 - EFT 08/19/2026			5,188.66
Total for this ACH Check for Vendor CAL11:				0.00	51,336.01
ACH	CAL11	CalPERS RETIREMENT FUND	09/16/2026		
	09/02/2026	Retirement payment for PP#18 - EFT 09/01/2026			1,241.57
	09/02/2026	Retirement payment for PP#18 - EFT 09/01/2026			295.18
	09/02/2026	Retirement payment for PP#18 - EFT 09/01/2026			1,852.64
	09/02/2026	Retirement payment for PP#18 - EFT 09/01/2026			19,387.52
	09/02/2026	Retirement payment for PP#18 - EFT 09/01/2026			1,358.98
	09/02/2026	Retirement payment for PP#18 - EFT 09/01/2026			5,121.93
	09/02/2026	Retirement payment for PP#18 - EFT 09/01/2026			5,185.94
	09/02/2026	Retirement payment for PP#18 - EFT 09/01/2026			2,283.53
	09/02/2026	Retirement payment for PP#18 - EFT 09/01/2026			484.00
	09/02/2026	Retirement payment for PP#18 - EFT 09/01/2026			2,711.31
	09/02/2026	Retirement payment for PP#18 - EFT 09/01/2026			1,275.47
	09/02/2026	Retirement payment for PP#18 - EFT 09/01/2026			8,727.20
	09/02/2026	Retirement payment for PP#18 - EFT 09/01/2026			1,506.72
Total for this ACH Check for Vendor CAL11:				0.00	51,431.99
Total for Vendor CAL11 (CalPERS RETIREMENT FUND):				0.00	102,768.00
Report Total (2 checks):				0.00	102,768.00

Accounts Payable

Checks by Date - Detail by Vendor Number

User: aimeer@northstarcisd.org
Printed: 9/9/2026 12:50 PM



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Check No	Vendor No Invoice No	Vendor Name Description	Check Date Reference	Void Checks	Check Amount
ACH	DEL05 598216486	DE LAGE LANDEN FINANCIAL SERVI Copier lease - Admin bldg - Aug 2026 - EFT 09/	09/16/2026		187.67
Total for this ACH Check for Vendor DEL05:				0.00	187.67
Total for Vendor DEL05 (DE LAGE LANDEN FINANCIAL SERVICES INC):				0.00	187.67
Report Total (1 checks):				0.00	187.67

Accounts Payable

Checks by Date - Detail by Vendor Number

User: aimeer@northstarcsd.org
Printed: 9/9/2026 12:51 PM



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Check No	Vendor No Invoice No	Vendor Name Description	Check Date Reference	Void Checks	Check Amount
ACH	NAT04	NATIONWIDE TRUST COMPANY	09/02/2026		
	08/21/2026	Employer contribution to PEHP - PP#16 - EFT 0			700.00
	08/21/2026	Employer contribution to PEHP - PP#17 - EFT 0			1,000.00
	08/21/2026	Employee contribution to PEHP - PP#17 - EFT 0			200.00
	08/21/2026	Employee contribution to PEHP - PP#16 - EFT 0			700.00
	08/21/2026	Employee contribution to PEHP - PP#16 - EFT 0			200.00
	08/21/2026	Employer contribution to PEHP - PP#16 - EFT 0			200.00
	08/21/2026	Employer contribution to PEHP - PP#16 - EFT 0			1,000.00
	08/21/2026	Employee contribution to PEHP - PP#17 - EFT 0			1,725.00
	08/21/2026	Employee contribution to PEHP - PP#16 - EFT 0			1,725.00
	08/21/2026	Employer contribution to PEHP - PP#16 - EFT 0			200.00
	08/21/2026	Employee contribution to PEHP - PP#17 - EFT 0			700.00
	08/21/2026	Employer contribution to PEHP - PP#16 - EFT 0			1,725.00
	08/21/2026	Employer contribution to PEHP - PP#17 - EFT 0			700.00
	08/21/2026	Employee contribution to PEHP - PP#17 - EFT 0			1,200.00
	08/21/2026	Employer contribution to PEHP - PP#17 - EFT 0			1,725.00
	08/21/2026	Employer contribution to PEHP - PP#17 - EFT 0			200.00
	08/21/2026	Employee contribution to PEHP - PP#16 - EFT 0			1,200.00
	08/21/2026	Employer contribution to PEHP - PP#17 - EFT 0			200.00
Total for this ACH Check for Vendor NAT04:				0.00	15,300.00
ACH	NAT04	NATIONWIDE TRUST COMPANY	09/16/2026		
	09/03/2026	Employer contribution to PEHP - PP#18 - EFT 0			200.00
	09/03/2026	Employee contribution to PEHP - PP#18 - EFT 0			700.00
	09/03/2026	Employee contribution to PEHP - PP#18 - EFT 0			1,725.00
	09/03/2026	Employee contribution to PEHP - PP#18 - EFT 0			200.00
	09/03/2026	Employer contribution to PEHP - PP#18 - EFT 0			200.00
	09/03/2026	Employer contribution to PEHP - PP#18 - EFT 0			1,000.00
	09/03/2026	Employer contribution to PEHP - PP#18 - EFT 0			1,725.00
	09/03/2026	Employee contribution to PEHP - PP#18 - EFT 0			1,200.00
	09/03/2026	Employer contribution to PEHP - PP#18 - EFT 0			700.00
Total for this ACH Check for Vendor NAT04:				0.00	7,650.00
Total for Vendor NAT04 (NATIONWIDE TRUST COMPANY):				0.00	22,950.00
Report Total (2 checks):				0.00	22,950.00

Accounts Payable

Checks by Date - Detail by Vendor Number

User: aimeer@northstarcsd.org
Printed: 9/9/2026 10:18 AM



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Check No	Vendor No Invoice No	Vendor Name Description	Check Date Reference	Void Checks	Check Amount
ACH	NAV01	NAVIA BENEFIT SOLUTIONS INC	09/09/2026		
	08/26/2026	HRA Disbursement 2 - Aug 2026 - EFT 08/24/26			149.00
	08/26/2026	HRA Disbursement 2 - Aug 2026 - EFT 08/24/26			285.00
	08/26/2026	HRA Disbursement 2 - Aug 2026 - EFT 08/24/26			254.61
Total for this ACH Check for Vendor NAV01:				0.00	688.61
Total for Vendor NAV01 (NAVIA BENEFIT SOLUTIONS INC):				0.00	688.61
Report Total (1 checks):				0.00	688.61

Accounts Payable

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User: aimeer@northstarcisd.org
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Check No	Vendor No Invoice No	Vendor Name Description	Check Date Reference	Void Checks	Check Amount
ACH	UMB01 08/25/2026	UMB BANK NA CFD Res CFD Assessment Paid Parcel Apmt 03/31/26	09/09/2026		37,854.65
Total for this ACH Check for Vendor UMB01:				0.00	37,854.65
Total for Vendor UMB01 (UMB BANK NA CFD):				0.00	37,854.65
Report Total (1 checks):				0.00	37,854.65

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Check No	Vendor No Invoice No	Vendor Name Description	Check Date Reference	Void Checks	Check Amount
31566	1ND01 085	1 N DONE ROOFING SERVICES INC Tank D Roof Repair	09/16/2026		16,630.00
Total for Check Number 31566:				0.00	16,630.00
Total for Vendor 1ND01 (1 N DONE ROOFING SERVICES INC):				0.00	16,630.00
31567	AMA01 14LH-7K3V-QJLM 1H9H-4FTT-GLC3 1PLK-VNRJ-DL61	AMAZON CAPITAL SERVICES Steel wool scotch tape Binder clips notebooks toilet paper hand soap Webcam keyboard feet - Martin	09/16/2026		35.29 83.37 72.91
Total for Check Number 31567:				0.00	191.57
Total for Vendor AMA01 (AMAZON CAPITAL SERVICES):				0.00	191.57
31504	AME04 INV007195 INV007195 INV007195	AMERICAN EQUIPMENT SYSTEMS LL Annual crane inspection for MVWS facilities Annual vehicle lift inspection Annual crane inspection for F-1	08/26/2026		784.32 261.43 261.43
Total for Check Number 31504:				0.00	1,307.18
Total for Vendor AME04 (AMERICAN EQUIPMENT SYSTEMS LLC):				0.00	1,307.18
31525	ANS01 C5203-082126 C5203-082126	ANSWERWEST INC Excess live minutes On-call answering service 08/17-09/13/2026	09/02/2026		21.78 184.95
Total for Check Number 31525:				0.00	206.73
Total for Vendor ANS01 (ANSWERWEST INC):				0.00	206.73
31526	AP*00118 08/24/2026	JAMES ABARTA Water leak repair rebate - 12217 Peter Alvertson	09/02/2026		100.00
Total for Check Number 31526:				0.00	100.00
Total for Vendor AP*00118 (JAMES ABARTA):				0.00	100.00
31546	ARE01 2026-0811-Curbs 2026-0814-Measu 2026-0821-Measu	AREVALO TREE & DEFENSIBLE SPAC 2023 NEU PhII CalFire Fuels Reduction - Curbs Measure U Fuels Reduction Beyond 300' - Unit / Measure U Fuels Reduction Beyond 300' - Unit /	09/09/2026		8,066.28 34,290.00 22,366.00

Check No	Vendor No Invoice No	Vendor Name Description	Check Date Reference	Void Checks	Check Amount
Total for Check Number 31546:				0.00	64,722.28
Total for Vendor ARE01 (AREVALO TREE & DEFENSIBLE SPACE SERVICES):				0.00	64,722.28
31505	AT&03	AT&T - CALNET 3	08/26/2026		
	000025672600	Telephones 07/10-08/09/2026			28.61
	000025672600	Telephones 07/10-08/09/2026			49.52
	000025672600	Telephones 07/10-08/09/2026			55.76
	000025672600	Telephones 07/10-08/09/2026			114.19
	000025673876	Fire alarm lines at Admin bldg 07/10-08/09/2026			55.66
Total for Check Number 31505:				0.00	303.74
31547	AT&03	AT&T - CALNET 3	09/09/2026		
	000025737487	Fire alarm lines MVWS M&O facility 07/25-08/			53.58
Total for Check Number 31547:				0.00	53.58
Total for Vendor AT&03 (AT&T - CALNET 3):				0.00	357.32
31527	AUE01	AUERBACH ENGINEERING CORP	09/02/2026		
	25903	MVT Seg 3F Constr Support - PP#11-Billing thr			5,205.00
	25984	MVT Seg 3F Constr Support - PP#11-Billing thr			2,200.00
Total for Check Number 31527:				0.00	7,405.00
Total for Vendor AUE01 (AUERBACH ENGINEERING CORP):				0.00	7,405.00
31506	BAD01	BADGER METER INC	08/26/2026		
	80245806	Beacon cellular service - Jul 2026			1,273.50
	80245806	Beacon cellular service - Jul 2026			900.00
Total for Check Number 31506:				0.00	2,173.50
Total for Vendor BAD01 (BADGER METER INC):				0.00	2,173.50
31568	BRO02	WARREN "CHIP" BROWN	09/16/2026		
	09/08/2026	Healthcare reimb - Brown - Aug 2026			1,593.80
Total for Check Number 31568:				0.00	1,593.80
Total for Vendor BRO02 (WARREN "CHIP" BROWN):				0.00	1,593.80
31569	BUT01	BARBARA BUTTERFIELD	09/16/2026		
	215	Adim office cleaning - Aug 2026			1,500.00
Total for Check Number 31569:				0.00	1,500.00
Total for Vendor BUT01 (BARBARA BUTTERFIELD):				0.00	1,500.00
31507	CHA02	CHARTER COMMUNICATIONS	08/26/2026		
	176991601060726	Cable service at Station 31 & 32 06/11-07/10/20			252.59

Check No	Vendor No Invoice No	Vendor Name Description	Check Date Reference	Void Checks	Check Amount
	176991601070726	Cable service at Station 31 & 32 07/11-08/10/20:			252.59
	176991601080726	Cable service at Station 31 & 32 08/11-09/10/20:			252.59
		Total for Check Number 31507:		0.00	757.77
31548	CHA02	CHARTER COMMUNICATIONS	09/09/2026		
	179209801082126	Cable and internet at Admin bldg 08/21-09/20/20:			375.54
		Total for Check Number 31548:		0.00	375.54
		Total for Vendor CHA02 (CHARTER COMMUNICATIONS):		0.00	1,133.31
31508	CIN01	CINTAS CORPORATION #623	08/26/2026		
	4277715135	Cleaning Restroom Safety Supplies & Service			255.50
	4277715135	Coverall Laundry Inspection Repair & Replace			164.69
	4278477080	Cleaning Restroom Safety Supplies & Service			312.92
	4278477080	Coverall Laundry Inspection Repair & Replace			164.69
	4279224338	Cleaning Restroom Safety Supplies & Service			255.50
	4279224338	Coverall Laundry Inspection Repair & Replace			164.69
		Total for Check Number 31508:		0.00	1,317.99
31528	CIN01	CINTAS CORPORATION #623	09/02/2026		
	4279976387	Coverall Laundry Inspection Repair & Replace			164.69
	4279976387	Cleaning Restroom Safety Supplies & Service			296.04
		Total for Check Number 31528:		0.00	460.73
31549	CIN01	CINTAS CORPORATION #623	09/09/2026		
	4280755304	Coverall Laundry Inspection Repair & Replace			164.69
	4280755304	Cleaning Restroom Safety Supplies & Service			255.50
		Total for Check Number 31549:		0.00	420.19
		Total for Vendor CIN01 (CINTAS CORPORATION #623):		0.00	2,198.91
31509	COD01	CODALE ELECTRIC SUPPLY	08/26/2026		
	S010115005.001	Soft starter for low flow pump 2 at SM Pump Sta			2,194.68
		Total for Check Number 31509:		0.00	2,194.68
		Total for Vendor COD01 (CODALE ELECTRIC SUPPLY):		0.00	2,194.68
31510	CRA02	CRANMER ENGINEERING INC	08/26/2026		
	GIH0296	Distribution bacterial analysis			380.00
	GIH0306	Raw and distribution bacterial analysis			435.00
		Total for Check Number 31510:		0.00	815.00
		Total for Vendor CRA02 (CRANMER ENGINEERING INC):		0.00	815.00
31570	CUR01	CURALINC LLC	09/16/2026		
	113125	Employee assistance program - 4th Qtr CY2026			97.34
	113125	Employee assistance program - 4th Qtr CY2026			486.70
	113125	Employee assistance program - 4th Qtr CY2026			389.36
	113125	Employee assistance program - 4th Qtr CY2026			97.34

Check No	Vendor No Invoice No	Vendor Name Description	Check Date Reference	Void Checks	Check Amount
	113125	Employee assistance program - 4th Qtr CY2026			681.27
		Total for Check Number 31570:		0.00	1,752.01
		Total for Vendor CUR01 (CURALINC LLC):		0.00	1,752.01
31571	FOR02 09/08/2026	MARILYN FORNI Healthcare reimb - Forni - Aug 2026	09/16/2026		625.90
		Total for Check Number 31571:		0.00	625.90
		Total for Vendor FOR02 (MARILYN FORNI):		0.00	625.90
31511	GRA01 9028846906 9041191959	GRAINGER INC Nozzles (10) for welding Socket pipe caps for hydrant water flow diffuser	08/26/2026		310.70 41.99
		Total for Check Number 31511:		0.00	352.69
31529	GRA01 9047763041	GRAINGER INC Screws locknuts washers for MVT bridge rail	09/02/2026		115.43
		Total for Check Number 31529:		0.00	115.43
		Total for Vendor GRA01 (GRAINGER INC):		0.00	468.12
31572	GRA03 09/02/2026	RUSSELL GRANT Annual gear allowance for THSP STEN - Reim	09/16/2026		400.00
		Total for Check Number 31572:		0.00	400.00
		Total for Vendor GRA03 (RUSSELL GRANT):		0.00	400.00
31530	GRI02 950774	GRISWOLD INDUSTRIES Pressure fluctuation troubleshooting for golf cou	09/02/2026		734.73
		Total for Check Number 31530:		0.00	734.73
		Total for Vendor GRI02 (GRISWOLD INDUSTRIES):		0.00	734.73
31550	HAG01 1109 1109 1109	HAGERTY FORESTRY MANAGMENT I Measure U 50% Cost Sharing Agreement - Trim 2023 NEU PhII CalFire Fuels Reduction - Unit / Measure U 50% Cost Sharing Agreement - Trim	09/09/2026		21,287.00 7,280.00 21,287.00
		Total for Check Number 31550:		0.00	49,854.00
		Total for Vendor HAG01 (HAGERTY FORESTRY MANAGMENT LLC):		0.00	49,854.00
31512	HUN01 264551 264551	HUNT & SONS INC Diesel Gasoline	08/26/2026		3,345.04 4,414.73

Check No	Vendor No Invoice No	Vendor Name Description	Check Date Reference	Void Checks	Check Amount
Total for Check Number 31512:				0.00	7,759.77
Total for Vendor HUN01 (HUNT & SONS INC):				0.00	7,759.77
31513	INF01	INFOSEND INC	08/26/2026		
	315506	Statement mailing & processing - Jul 2026			520.29
	315506	Statement mailing & processing - Jul 2026			351.06
Total for Check Number 31513:				0.00	871.35
Total for Vendor INF01 (INFOSEND INC):				0.00	871.35
31573	INT06	INTERMEDIA.NET INC	09/16/2026		
	2609042309	Intermedia - Phone system 08/02-09/01/2026 - S			168.55
	2609042309	Intermedia - Phone system 08/02-09/01/2026 - S			77.89
	2609042309	Intermedia - Phone system 08/02-09/01/2026			453.11
	2609042309	Intermedia - Phone system 08/02-09/01/2026			144.23
Total for Check Number 31573:				0.00	843.78
Total for Vendor INT06 (INTERMEDIA.NET INC):				0.00	843.78
31574	IVE01	NANCY IVES	09/16/2026		
	09/08/2026	Healthcare reimb - Ives - Aug 2026			1,085.52
Total for Check Number 31574:				0.00	1,085.52
Total for Vendor IVE01 (NANCY IVES):				0.00	1,085.52
31575	JEN02	ERIC JENSEN	09/16/2026		
	09/08/2026	Exercise bike for Station 31 - Reimb Jensen			500.00
Total for Check Number 31575:				0.00	500.00
Total for Vendor JEN02 (ERIC JENSEN):				0.00	500.00
31514	JEN03	LISA JENSEN	08/26/2026		
	08/17/2026	Meals & Mileage for Notary Training - Reimb Je			136.78
Total for Check Number 31514:				0.00	136.78
Total for Vendor JEN03 (LISA JENSEN):				0.00	136.78
31531	LIF01	LIFE ASSIST INC	09/02/2026		
	2184719	Adenosine Naloxone (2) Albuterol			238.48
Total for Check Number 31531:				0.00	238.48
Total for Vendor LIF01 (LIFE ASSIST INC):				0.00	238.48
31532	MAC04	MACLEOD WATTS INC	09/02/2026		

Check No	Vendor No Invoice No	Vendor Name Description	Check Date Reference	Void Checks	Check Amount
	082126	NCSD	GASB 75 Report for FYE 06/30/2026		2,905.00
			Total for Check Number 31532:	0.00	2,905.00
			Total for Vendor MAC04 (MACLEOD WATTS INC):	0.00	2,905.00
31515	MOU01	MOUNTAIN HARDWARE	08/26/2026		
	105846	Hose for siphon main pigging			54.49
	105913	Barbed adapter vinyl tubing for 267 Lift Station			14.75
	105995	Drill bits (4) for Boardwalk and Pappe's Bridge			31.57
	106080	PVC glue screw extractor valve for caustic & t			53.38
	106162	Wasp & hornet killer drill bits for Pappe's Bridge			44.66
	106163	Reciprocating saw blades for Pappe's Bridge B			33.77
	106170	Drill bits (2) wood spade bit marker for Pappe'			42.03
	106222	Pry bars (2) for Pappe's Bridge Boardwalk			39.22
	106222	Square bits for Pappe's Bridge Boardwalk			18.52
			Total for Check Number 31515:	0.00	332.39
31533	MOU01	MOUNTAIN HARDWARE	09/02/2026		
	106986	Cutoff wheels (2) for stock supply			31.59
	107056	Trim line insect killer ant bait for stock supply			38.12
	107068	Stain roller for benches & tables on TMT			231.03
	107155	Fittings coupling for flusher handgun on F-1			27.00
	107272	Stain for benches & tables on TMT			217.96
			Total for Check Number 31533:	0.00	545.70
31551	MOU01	MOUNTAIN HARDWARE	09/09/2026		
	107332	Metal cut wheels markers for stock supply			36.14
	107356	Sawhorse for stock supply			32.69
	107368	Grinder for stock supply			67.01
	107434	Contractor bags (2) reciprocating blades (3) for			127.48
	107443	Propane for stock supply			54.48
			Total for Check Number 31551:	0.00	317.80
			Total for Vendor MOU01 (MOUNTAIN HARDWARE):	0.00	1,195.89
31576	NAP02	NAPA SIERRA - ACCT#3318	09/16/2026		
	660260	Headlight for E-32			16.34
			Total for Check Number 31576:	0.00	16.34
			Total for Vendor NAP02 (NAPA SIERRA - ACCT#3318):	0.00	16.34
31552	NAV02	NAVIA BENEFIT SOLUTIONS INC	09/09/2026		
	11107963	Monthly admin fee - Aug 2026			38.92
	11107963	Monthly admin fee - Aug 2026			11.12
	11107963	Monthly admin fee - Aug 2026			83.24
	11107963	Monthly admin fee - Aug 2026			11.12
	11107963	Monthly admin fee - Aug 2026			55.60
			Total for Check Number 31552:	0.00	200.00
			Total for Vendor NAV02 (NAVIA BENEFIT SOLUTIONS INC):	0.00	200.00

Check No	Vendor No Invoice No	Vendor Name Description	Check Date Reference	Void Checks	Check Amount
31516	NEV06 26-4436-2	NEVADA CHILLER & BOILER INC HVAC System troubleshooting for Station 32	08/26/2026		465.00
		Total for Check Number 31516:		0.00	465.00
		Total for Vendor NEV06 (NEVADA CHILLER & BOILER INC):		0.00	465.00
31517	NOR18 1561	NORTH SHORE PLUMBING LLC Multi-fixture plumbing service & repair for 1623	08/26/2026		1,463.95
		Total for Check Number 31517:		0.00	1,463.95
31534	NOR18 1569	NORTH SHORE PLUMBING LLC Root intrusion damage - plumber for 1623 Deer	09/02/2026		850.00
		Total for Check Number 31534:		0.00	850.00
		Total for Vendor NOR18 (NORTH SHORE PLUMBING LLC):		0.00	2,313.95
31553	NUS01 29049	NUSYSTEMS INC Admin bldg alarm monitoring 09/01-11/30/2026	09/09/2026		126.00
		Total for Check Number 31553:		0.00	126.00
		Total for Vendor NUS01 (NUSYSTEMS INC):		0.00	126.00
31518	OFF02 LVAR651860	OFFICE1 Copier overage fees - Utility ops 06/29-07/28/20	08/26/2026		61.30
		Total for Check Number 31518:		0.00	61.30
31535	OFF02 LVAR655533 LVAR655534	OFFICE1 Copier base rate fee - Fire admin 08/22-09/21/20 Copier overage fees - Captain's office 07/23-08/2	09/02/2026		35.00 15.25
		Total for Check Number 31535:		0.00	50.25
31554	OFF02 LVAR656647	OFFICE1 Copier overage fees - Utility ops 07/29-08/28/20	09/09/2026		56.77
		Total for Check Number 31554:		0.00	56.77
		Total for Vendor OFF02 (OFFICE1):		0.00	168.32
31536	OFF03 5039899086 5039899086	OFFICE1 Reimburse lessor for Station 32 copier annual ta Copier lease - Station 32 08/15-09/14/2026	09/02/2026		22.32 196.49
		Total for Check Number 31536:		0.00	218.81
		Total for Vendor OFF03 (OFFICE1):		0.00	218.81
31519	ORE01 4426-389554	O'REILLY AUTOMATIVE INC - ACCT#1 Wiper fluid(6) detailer soap brake cleaner(12) fi	08/26/2026		100.40

Check No	Vendor No Invoice No	Vendor Name Description	Check Date Reference	Void Checks	Check Amount
			Total for Check Number 31519:	0.00	100.40
			Total for Vendor ORE01 (O'REILLY AUTOMATIVE INC - ACCT#1894214):	0.00	100.40
31577	ORE02 4426-394923	O'REILLY AUTOMATIVE INC - ACCT#3 Wiper blades (2) for F-305	09/16/2026		61.74
			Total for Check Number 31577:	0.00	61.74
			Total for Vendor ORE02 (O'REILLY AUTOMATIVE INC - ACCT#3065624):	0.00	61.74
31555	OTI01 100402426492	OTIS ELEVATOR COMPANY INC Bi-annual elevator maintenance at Station 32 09/	09/09/2026		1,169.46
			Total for Check Number 31555:	0.00	1,169.46
			Total for Vendor OTI01 (OTIS ELEVATOR COMPANY INC):	0.00	1,169.46
31537	PAC01	PACIFIC COMPUTER SUPPLY INC	09/02/2026		
	3018649	Computer - Dell Pro Slim - SCADA Main (33%)			545.00
	3018649	Computer - Dell Pro Slim - Evans			1,635.00
	3018649	Computer - Dell Pro Slim - SCADA Main (33%)			545.00
	3018649	Computer - Dell Pro Slim - Martin			1,635.01
	3018649	Computer - Dell Pro Slim - SCADA Main (33%)			545.00
	3018667	Acrobat Pro - Rzeplinski Plexico Goates-08/10			969.24
	3018667	Acrobat Pro AI Assistant - Geary 08/10/2026-0			390.27
	3018667	Acrobat Pro AI Assistant - Martin 08/10/2026-C			390.27
	3018667	Acrobat Pro - Gibeaut 08/10/2026-08/09/2027			323.08
	3018693	Monitor - SCADA Main (33%)			49.64
	3018693	Monitor - SCADA Main (33%)			49.64
	3018693	Monitor - SCADA Main (33%)			49.64
	3018693	Monitor - IT stock supply			148.93
	3018726	Computer - Dell Pro Slim - Angel			1,121.35
	3018726	Computer - Dell Pro Slim - Johnson			1,121.34
	3018726	Computer - Dell Pro Slim - Station 32			1,121.34
	3018739	Monitors (2) - Martin			447.49
			Total for Check Number 31537:	0.00	11,087.24
31556	PAC01	PACIFIC COMPUTER SUPPLY INC	09/09/2026		
	3018409	Meraki MX64 Firewall subscription - 06/19/2021			445.97
	3018409	Meraki MX85 Firewall subscription - 06/19/2021			1,810.22
			Total for Check Number 31556:	0.00	2,256.19
			Total for Vendor PAC01 (PACIFIC COMPUTER SUPPLY INC):	0.00	13,343.43
31538	PDM01 605703-01	PDM STEEL INC Steel for bridge repair on MVT	09/02/2026		1,114.19
			Total for Check Number 31538:	0.00	1,114.19
			Total for Vendor PDM01 (PDM STEEL INC):	0.00	1,114.19

Check No	Vendor No Invoice No	Vendor Name Description	Check Date Reference	Void Checks	Check Amount
31578	PEA01	PEACE OFFICERS RESEARCH ASSOCL	09/16/2026		
	542834	PORAC membership dues for 4th Qtr CY2026			168.75
	542834	PORAC membership dues for 4th Qtr CY2026			22.50
Total for Check Number 31578:				0.00	191.25
Total for Vendor PEA01 (PEACE OFFICERS RESEARCH ASSOCIATION OF CALIFORNIA):				0.00	191.25
31579	PLA02	PLACER COUNTY AIR POLLUTION C	09/16/2026		
	266613	Admin bldg annual generator permit fees 10/01/26			565.68
	266614	Station 31 annual generator permit fees 10/01/26			565.68
	266615	HWY 267 Lift St annual generator permit fees 10/01/26			565.68
	266616	IH Lift St annual generator permit fees 10/01/26			565.68
	266617	Lahontan Wells annual generator permit fees 10/01/26			565.68
	266618	Corp Yard annual generator fuel permit fees 10/01/26			946.40
	266619	Newhall Pump annual generator permit fees 10/01/26			565.68
	266620	Olana Pump annual generator permit fees 10/01/26			565.68
	266621	Res D Pump annual generator permit fees 10/01/26			565.68
	266622	Retreat Lift St annual generator permit fees 10/01/26			565.68
	266623	Schaffer Mill Pump annual generator permit fees 10/01/26			565.68
	266624	Well 3 annual generator permit fees 10/01/26-09/30/26			565.68
	266625	WTP annual generator permit fees 10/01/26-09/30/26			565.68
	266626	Station 32 annual generator permit fees 10/01/26			565.68
Total for Check Number 31579:				0.00	8,300.24
Total for Vendor PLA02 (PLACER COUNTY AIR POLLUTION CONTROL BOARD):				0.00	8,300.24
31557	PLA06	PLACER COUNTY PERSONNEL	09/09/2026		
	08/27/2026	Dental and vision insurance - Sep 2026			938.16
	08/27/2026	Dental and vision insurance - Sep 2026			1,796.78
	08/27/2026	Dental and vision insurance - Sep 2026			19.28
	08/27/2026	Dental and vision insurance - Sep 2026			79.44
	08/27/2026	Dental and vision insurance - Sep 2026			137.28
	08/27/2026	Dental and vision insurance - Sep 2026			265.54
	08/27/2026	Dental and vision insurance - Sep 2026			1,079.70
	08/27/2026	Dental and vision insurance - Sep 2026			203.54
	08/27/2026	Dental and vision insurance - Sep 2026			32.40
Total for Check Number 31557:				0.00	4,552.12
Total for Vendor PLA06 (PLACER COUNTY PERSONNEL):				0.00	4,552.12
31539	PRD01	PR DESIGN & ENGINEERING INC	09/02/2026		
	1935	MVT Seg 3F Inspection - PP#13 - Billing thru 09/02/26			5,644.70
Total for Check Number 31539:				0.00	5,644.70
Total for Vendor PRD01 (PR DESIGN & ENGINEERING INC):				0.00	5,644.70
31540	RAD02	JOHN RADANOVICH	09/02/2026		
	08/20/2026	Root intrusion damage - faucet for 1623 Deer Pa			215.45

Check No	Vendor No Invoice No	Vendor Name Description	Check Date Reference	Void Checks	Check Amount
			Total for Check Number 31540:	0.00	215.45
31580	RAD02 09/08/2026	JOHN RADANOVICH Healthcare reimb - Radanovich - Aug 2026	09/16/2026		797.50
			Total for Check Number 31580:	0.00	797.50
		Total for Vendor RAD02 (JOHN RADANOVICH):		0.00	1,012.95
31581	ROE01 09/08/2026	CANDACE ROEDER Healthcare reimb - Roeder - Aug 2026	09/16/2026		2,027.40
			Total for Check Number 31581:	0.00	2,027.40
		Total for Vendor ROE01 (CANDACE ROEDER):		0.00	2,027.40
31558	RYA01 08/26/2026	MATT RYAN Dental & vision insurance - Dec 2025 - Refund I	09/09/2026		19.28
			Total for Check Number 31558:	0.00	19.28
		Total for Vendor RYA01 (MATT RYAN):		0.00	19.28
31541	SAN01 26054-01	SAN JOAQUIN ELECTRIC INC On-call electrical service -Soft starter install pun	09/02/2026		756.98
			Total for Check Number 31541:	0.00	756.98
31559	SAN01 26055-01	SAN JOAQUIN ELECTRIC INC On-call electrical service-Pump starter pwr instal	09/09/2026		756.98
			Total for Check Number 31559:	0.00	756.98
		Total for Vendor SAN01 (SAN JOAQUIN ELECTRIC INC):		0.00	1,513.96
31560	SAV01 08/31/2026	CONAN SAVAGE Work boots - Reimb Savage	09/09/2026		341.02
			Total for Check Number 31560:	0.00	341.02
		Total for Vendor SAV01 (CONAN SAVAGE):		0.00	341.02
31582	SHA01 09/04/2026	MARK SHADOWENS Healthcare reimb - Shadowens - Oct 2026	09/16/2026		2,496.58
			Total for Check Number 31582:	0.00	2,496.58
		Total for Vendor SHA01 (MARK SHADOWENS):		0.00	2,496.58
31542	SNO01	SNOQUIP INC	09/02/2026		
	55817	Blower head bearing for B-4 (27%)			26.96
	55817	Blower head bearing for B-4 (73%)			72.90

Check No	Vendor No Invoice No	Vendor Name Description	Check Date Reference	Void Checks	Check Amount
Total for Check Number 31542:				0.00	99.86
Total for Vendor SNO01 (SNOQUIP INC):				0.00	99.86
31583	SOU01	SOUTHWEST GAS CO	09/16/2026		
	09/04/2026	Natural gas - Aug 2026			28.58
	09/04/2026	Natural gas - Aug 2026			24.65
	09/04/2026	Natural gas - Aug 2026			30.54
	09/04/2026	Natural gas - Aug 2026			22.00
	09/04/2026	Natural gas - Aug 2026			33.00
	09/04/2026	Natural gas - Aug 2026			119.66
Total for Check Number 31583:				0.00	258.43
Total for Vendor SOU01 (SOUTHWEST GAS CO):				0.00	258.43
31561	SPR01	SPRINGBROOK HOLDING COMPANY I	09/09/2026		
	INV-024664	CivicPay Transaction Fees - Jul 2026 (32.75%)			91.03
	INV-024664	CivicPay Transaction Fees - Jul 2026 (13.39%)			37.22
	INV-024664	CivicPay Transaction Fees - Jul 2026 (36.15%)			100.49
	INV-024664	CivicPay Transaction Fees - Jul 2026 (1.23%)			3.42
	INV-024664	CivicPay Transaction Fees - Jul 2026 (.36%)			1.01
	INV-024664	CivicPay Transaction Fees - Jul 2026 (16.11%)			44.78
Total for Check Number 31561:				0.00	277.95
Total for Vendor SPR01 (SPRINGBROOK HOLDING COMPANY LLC):				0.00	277.95
31562	TAH03	TAHOE FOREST HOSPITAL OCC HEA	09/09/2026		
	08/28/2026	Drug screen - Driscoll Walsh			139.00
	08/28/2026	Monthly admin fee - Jul 2026			113.00
Total for Check Number 31562:				0.00	252.00
Total for Vendor TAH03 (TAHOE FOREST HOSPITAL OCC HEALTH TAHOE WORX):				0.00	252.00
31520	TAH06	TAHOE TRUCKEE SIERRA DISPOSAL	08/26/2026		
	0001130621	Garbage pickup service - Utility ops - Jul 2026			426.80
	0001131221	Garbage pickup service - Admin bldg - Jul 2026			333.40
	0001131348	Garbage pickup service - Station 31 - Jul 2026			45.63
	0001131405	Garbage pickup service - Station 32 - Jul 2026			38.17
Total for Check Number 31520:				0.00	844.00
31543	TAH06	TAHOE TRUCKEE SIERRA DISPOSAL	09/02/2026		
	0001132261	30 yard greenwaste dumpsters (2) for Carson Ra			1,735.58
Total for Check Number 31543:				0.00	1,735.58
Total for Vendor TAH06 (TAHOE TRUCKEE SIERRA DISPOSAL):				0.00	2,579.58
31521	THA01	THATCHER COMPANY INC	08/26/2026		
	2026400103480	CL2 for water treatment (50%)			2,784.14

Check No	Vendor No Invoice No	Vendor Name Description	Check Date Reference	Void Checks	Check Amount
	2026400103480	CL2 for water treatment (50%) caustic soda			6,443.99
	2026400900328	Container deposit refund			-1,500.00
	2026400900328	Container deposit refund			-500.00
Total for Check Number 31521:				0.00	7,228.13
Total for Vendor THA01 (THATCHER COMPANY INC):				0.00	7,228.13
31563	THE04	THE HARTFORD INC	09/09/2026		
	786328388137	Life insurance - Sep 2026			23.80
	786328388137	Life insurance - Sep 2026			95.20
	786328388137	Life insurance - Sep 2026			119.00
Total for Check Number 31563:				0.00	238.00
Total for Vendor THE04 (THE HARTFORD INC):				0.00	238.00
31544	THE05	THE AUTO & TIRE DOCTOR INC	09/02/2026		
	268448	Oil change for U-31			118.73
	268448	Smog check for U-31			85.00
Total for Check Number 31544:				0.00	203.73
31564	THE05	THE AUTO & TIRE DOCTOR INC	09/09/2026		
	268565	Oil & filter change tire rotation for F-305			159.91
Total for Check Number 31564:				0.00	159.91
Total for Vendor THE05 (THE AUTO & TIRE DOCTOR INC):				0.00	363.64
31565	TMO01	T-MOBILE	09/09/2026		
	218999193-4	SCADA alarm line backup 06/19-07/18/2026 - R			10.00
	218999193-4	SCADA alarm line backup 06/19-07/18/2026 - R			10.00
Total for Check Number 31565:				0.00	20.00
Total for Vendor TMO01 (T-MOBILE):				0.00	20.00
31522	TRU06	TRUCKEE TAHOE LUMBER CO	08/26/2026		
	797229	Bolts nuts for Pappe's Bridge			222.36
	799023	Deck screws for Boardwalk			148.68
	799560	Corner brackets double barrier lag bolts for Bo			89.04
	800114	Deck screws fasteners for Boardwalk			242.86
	800628	Wood for Boardwalk			1,249.95
	801343	Deck screws fasteners wood for Pappe's Bridg			338.65
Total for Check Number 31522:				0.00	2,291.54
Total for Vendor TRU06 (TRUCKEE TAHOE LUMBER CO):				0.00	2,291.54
31545	TRU14	TRUCKEE TIRE	09/02/2026		
	15866	Disposal of truck tires (19) loader tires (2)			290.00
Total for Check Number 31545:				0.00	290.00

Check No	Vendor No Invoice No	Vendor Name Description	Check Date Reference	Void Checks	Check Amount
Total for Vendor TRU14 (TRUCKEE TIRE):				0.00	290.00
31584	USB01	US BANK CORPORATE PAYMENT SYS	09/16/2026		
	Aug Coleman	TruckeeTahoeLumber - Wood for door prop forc			23.11
	Aug Contardi	Reno Embroidery - Uniform shirts hats for crew			1,741.73
	Aug Dwyer	Home Depot - Chop saw blade			427.93
	Aug Dwyer	Full Belly Deli - Lunch for ops crew with GM			41.44
	Aug Dwyer	Team Tool Engineering - Spray gun nozzles for			257.71
	Aug Dwyer	Full Belly Deli - Lunch for ops crew with GM			181.67
	Aug Geary	Sierra Bakehouse - Admin breakfast with GM			59.80
	Aug Gibeaut	Martis Valley Grill - Lunch meeting - Gibeaut C			118.25
	Aug Gibeaut	La Mexicana - Lunch for Eastern Placer County			76.92
	Aug Gibeaut	Martis Valley Grill - Lunch meeting - Gibeaut C			52.49
	Aug Gibeaut	Martis Valley Grill - Lunch meeting - Gibeaut C			17.31
	Aug Gibeaut	La Mexicana - District BBQ - Utilities Admin			172.81
	Aug Gibeaut	Martis Valley Grill - Lunch meeting - Gibeaut C			64.94
	Aug Gibeaut	La Mexicana - District BBQ - Utilities Admin			149.46
	Aug Gibeaut	Garmin - Satelite service for InReach messenger			143.40
	Aug Gibeaut	Safeway - District BBQ - Utilities Admin Fire			83.44
	Aug Gibeaut	Safeway - District BBQ - Utilities Admin Fire			25.82
	Aug Goates	Backblaze - Cloud data storage			149.55
	Aug Goates	Wasabi - Data storage			6.99
	Aug Goates	Amazon Web Services - Raw cloud storage serv			1,952.46
	Aug Goates	SMTP2GO - Email relaying service			15.00
	Aug Grant	FN Simple - Duty t-shirts (6)			241.32
	Aug Mallonee	WS Darley - Shift indicator light for B-32			24.03
	Aug Mallonee	WS Darley - Green indicator lense for B-32			15.90
	Aug Zangara	FMCSA D&A Clearinghouse - Clearing queries-			25.00
	Aug Zangara	Doughboys Donuts - Board meeting donuts			19.99
	Aug Zangara	Reno Aces - Reno Aces 08/07/2026 outing			2,171.00
	Aug Zangara	Raley's - Board meeting breakfast			18.22
Total for Check Number 31584:				0.00	8,277.69
Total for Vendor USB01 (US BANK CORPORATE PAYMENT SYSTEM):				0.00	8,277.69
31585	VER01	VERIZON WIRELESS	09/16/2026		
	6152003591	Cell phones 07/26-08/25/2026			286.37
	6152003591	Cell phones 07/26-08/25/2026			12.67
	6152003591	Cell phones 07/26-08/25/2026			52.68
	6152003591	Cell phones 07/26-08/25/2026			51.27
	6152003591	Cell phones 07/26-08/25/2026			12.67
	6152003592	Admin internet backup 07/26-08/25/2026			38.01
	6152003592	SCADA alarm lines and connectivity 07/26-08/2			140.71
	6152003592	SCADA alarm lines and connectivity 07/26-08/2			170.72
	6152003592	SCADA alarm lines and connectivity 07/26-08/2			82.68
	6152003592	Dumpster site gate cell service 07/26-08/25/2026			38.01
	6152085053	Sewer flow meters 07/28-08/27/2026			184.92
Total for Check Number 31585:				0.00	1,070.71
Total for Vendor VER01 (VERIZON WIRELESS):				0.00	1,070.71
31586	VIT01	VITAL RECORDS CONTROL	09/16/2026		
	6921801	Monthly shredding service - Sep 2026			100.95

Check No	Vendor No Invoice No	Vendor Name Description	Check Date Reference	Void Checks	Check Amount
Total for Check Number 31586:				0.00	100.95
Total for Vendor VIT01 (VITAL RECORDS CONTROL):				0.00	100.95
31523	WES04	WESTERN NEVADA SUPPLY	08/26/2026		
	12373242	6x6 steel nipple 6 inch steel elbow for siphon r			159.77
	12411403	Insta tite IPS adapters (3) for stock supply			144.88
	72172378	Flush valve for Admin bldg			265.77
	72411007	Adapters (4) stiffener (4) for water repair at 162			205.44
	72411007	Couplings (4) PVC pipe (2) for sewer repair at			505.76
Total for Check Number 31523:				0.00	1,281.62
Total for Vendor WES04 (WESTERN NEVADA SUPPLY):				0.00	1,281.62
31524	WES07	WESTERN STATES FIRE PROTECTION	08/26/2026		
	WSF789538	Fire suppression system antifreeze replacement -			3,000.00
	WSF790014	Fire suppression system antifreeze replacement -			9,700.00
	WSF790015A	Fire suppression system antifreeze replacement -			5,475.00
Total for Check Number 31524:				0.00	18,175.00
Total for Vendor WES07 (WESTERN STATES FIRE PROTECTION):				0.00	18,175.00
Report Total (83 checks):				0.00	260,102.85



N.C.S.D

Northstar Community Services District
900 Northstar Drive, Truckee, CA 96161
P: 530.562.0747 • F: 530.562.1505 • www.northstarcisd.org

Board of Directors

John Radanovich, President
Warren "Chip" Brown
Nancy Ives
Marilyn Forni
Candace Roeder

General Manager

Mike Geary, PE

AGENDA ITEM #2

Northstar Property Owners Association

There is no written report for this agenda item.



N•C•S•D

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General Manager

Mike Geary, PE

AGENDA ITEM #3

Northstar California/Vail

There is no written report for this agenda item.

T-TSA BOARD MEETING SUMMARY

08/19/2026 Regular Board Meeting

1) The August 19th, 2026 – This Regular Meeting was held in person.

- Board Meeting Agendas, Minutes, & Videos: <https://ttsa.portal.civicclerk.com>
- Board Meeting Videos are also still available on YouTube (link): www.youtube.com/@TTSABoardVideos

2) Status Report:

a) Operations Report:

- All plant waste discharge requirements were met, and the plant performed well in June.
- Performed a controlled plant shutdown to provide E&I with de-energized access for detailed photographic documentation of the main switchgear, as requested by the engineering consultants.

b) Capital Projects Report:

- Clean Water Revitalization Project (CWRP): WRP-37. Carollo Preliminary Design Report in progress. Board of Directors Study Session (workshop) planned for late September.
- Digestion Improvements Project: WRP-10. Brown and Caldwell (BC) 60% Design is under review.
- Network Upgrades Project: WRP-38. Jacobs 90% Design is under review.
- SCADA Upgrades Project: WRP-39. Design services scoping and RFQ has been issued.
- TRI Rehabilitation Project: TRI-RR-2/TRI-RR-3. Design services scoping and draft RFP in progress.

c) Laboratory Report:

- Continued CDPH Covid sampling for the Department of Health.
- Continued Teichert barium soil sampling during the summer months.
- Investigating BOD incubator and costs.
- IC is ready for replacement. Getting bids now.

d) Public Outreach and Training/Conferences:

- Continued Public Outreach and Strategic Planning for CWRP with Member Districts.
- TCPUD Board CWRP Presentation on 7/17/26.
- OVPSD Board CWRP Presentation on 7/28/26.
- Quarterly Safety Committee Meeting.
- Truckee Community Block Party – 9/17/26.
- Tahoe Forest Beyond Possible Event – 9/25/26.
- Big Truck Day – 10/17/26.

e) Other Items Report:

• The Board Approved:

- The Consent Agenda: Approval of the Regular Board Meeting Minutes from July 15th, 2026, and the Ratification of the General Fund Warrants for the months of June and July 2026.
- Approval of Resolution No. 10-2026 Approving Employee Benefit Changes and Restating Employee Benefits.
 - Added additional CalPERS Kaiser HMO Plan.

• Additional Items:

- The next regular Board of Directors meeting is September 16th, 2026.



N·C·S·D

Northstar Community Services District
Northstar Fire Department
910 Northstar Drive, Truckee, CA 96161
P: 530.562.1212 • F: 530.562.0702 • www.northstarcsd.org

Board of Directors

John Radanovich, President
Warren "Chip" Brown
Nancy Ives
Marilyn Forni
Candace Roeder

General Manager

Mike Geary, PE

Fire Chief

Jason Gibeaut

Type 1 "Pumper" Engine Purchase

DATE: September 16, 2026

TO: District Board Members

FROM: Jason Gibeaut, Fire Chief

SUBJECT: Approval of a Type 1 "Pumper" Engine Purchase

BACKGROUND: The Northstar Fire Department currently has two Type 1 engines (aka "pumpers") as part of its fleet necessary to mitigate emergencies. These engines are currently "in service" at each of the fire stations.

A Type 1 engine's main use is for structural fires, vehicle fires and rescue calls. Although equipped with 4-wheel drive, they are built to drive on paved, maintained roads. These engines carry large water tanks and powerful pumps. Furthermore, Type 1 engines carry ground ladders, extensive hose compliments and heavy rescue tools.

DISCUSSION: The Type 1 engine currently staged at Station #31 is 24 years old – built back in 2002. It has been refurbished once, which has helped to extend the life of this engine. However, this engine will exceed the recommended standards for its use as both a "front line" or reserve engine come 2027. Since procurement lead times for purchasing new Type 1 engines (with 4-wheel drive) take about 4 years, the Department would like to purchase a new engine now with the prospect of having the new engine procured and in-service sometime in 2031-2032.

After an in-depth investigation and analysis carried out by a committee (comprised of firefighters of all ranks), the Northstar Fire Department has chosen Pierce Manufacturing (Golden State Fire Apparatus as the vendor) to provide our Department (and NCSD) with its next Type 1 engine. Firstly, we have determined that this manufacturer can fulfill the structural baseline metrics dictated by National Wildfire Coordinating Group (NWCG) and FEMA criteria. Furthermore, we find that this manufacturer can "scale-up" what is needed on and in this apparatus to satisfy our community's operational needs. We find that this manufacturer can provide an engine that best meets (or, exceeds) certain performance thresholds, operational and environmental constraints, equipment and storage manifests as well as financial and procurement lifecycles.

The pursuit and solicitation of this new Type 1 engine was assisted by the help of Sourcewell. The Department chose Sourcewell – which is a consortium that offers cooperative purchase agreements that helps to streamline the procurement process. By doing so, the Northstar Fire Department was able to pick the exact engine we wanted at a discounted rate.

FISCAL/RESOURCE IMPACTS: Golden State Fire Apparatus' proposal provides two options for purchase. The Department would like to pursue Option A which requires 100% pre-payment yet allows for a sizable discount on the purchase. As such, Golden State Fire Apparatus is proposing a Pierce Manufactured Velocity PUC Type 1 "pumper" engine (which includes fees, discount, tax, performance bond, site visits, extended warranty and delivery) at a total cost of \$1,303,042.

This purchase was approved as part of the FY 2026-27 budget. It is proposed that capital reserve funds be used for the purchase of this apparatus.

RECOMMENDATION: Approve the purchase of a Pierce Manufacturing Velocity PUC Type 1 “pumper” engine for \$1,303,042.

ATTACHMENT: Golden State Fire Apparatus’ proposal dated September 8, 2026

DATE PREPARED: September 8, 2026



PREPARED ESPECIALLY FOR:

NORTHSTAR COMMUNITY SERVICES DISTRICT



One (1) Pierce Manufacturing, Inc.
4X4 Velocity PUC Type 1 Fire Engine



Sourcewell



**GOLDEN
STATE**
FIRE APPARATUS

7400 Reese Road, Sacramento, CA 95828
3615 Mars Way, Tracy, CA 95377

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02 **Terms and Conditions (Exhibit A)**

03 **Specifications (Exhibit B)**

- Supporting Documents (If Applicable)
 - Electrical Analysis
 - Turning Radius Report

04 **Warranties (Exhibit C)**

05 **Dealer Supplied Products/Services List (Exhibit D)**



1 **PRODUCT PROPOSAL**



OPTION A

100% PRE-PAYMENT

This will be the price of the Product(s) contingent upon the Customer paying the Grand Total Purchase Price to GSFA within thirty (30) calendar days of the Executed Date pursuant to the Payment Terms

IF YOU ELECT THIS OPTION,
IT RESULTS IN A SAVINGS OF

(\$217,117.35) OFF

OF THE GRAND TOTAL OF OPTION B

Please note this discount is also available contingent upon a Third Party (Leasing Company) paying 100% of the Grand Total Purchase Price on behalf of the Customer to GSFA within thirty (30) calendar days of the Executed Date pursuant to the Payment Terms



PRODUCT PROPOSAL FOR:

Northstar Community Services District

900 Northstar Drive
Truckee, CA 96161

SALES CONSULTANT

Brad Hansen
brad@goldenstatefire.com
Mobile: (916) 869-6072

SUBMITTED DATE	EXPIRATION DATE	GSFA PROPOSAL #
09/08/2026	10/23/2026	10908-26A
MANUFACTURER BID #	MANUFACTURER	CONSORTIUM
1001	Pierce Manufacturing Inc.	Sourcewell #082025-PMI, ID #P107, Member #115680

Golden State Fire Apparatus, Inc. ("GSFA") is pleased to provide this proposal for the fire apparatus(es) and equipment identified below (the "**Product**") to NORTHSTAR COMMUNITY SERVICES DISTRICT ("**Customer**") for consideration. This proposal (this "**Product Proposal**") includes the following exhibits attached hereto: the Standard Terms and Conditions attached as Exhibit A (the "**Terms and Conditions**"); the Product Specifications attached as Exhibit B (the "**Specifications**"); the Product Warranties attached as Exhibit C (the "**Warranties**"); and the Dealer Supplied Products and/or Services attached as Exhibit D (the "**Dealer Supplied Products/Services List**") (all of the foregoing, collectively, the "**Agreement**"). Through its signature below or other Acceptance (as defined on page 2), Customer acknowledges having received and read, and agrees to be bound by, the Agreement. The Agreement shall be effective as of the latest date appearing the signature blocks below (the "**Executed Date**").

ITEM	PRODUCT DESCRIPTION	UNIT PRICE
A	One (1) Pierce Manufacturing, Inc. 4X4 Velocity PUC Type 1 Fire Engine	1,394,632.00
B	Discount for 100% Payment at Time of Order ("Prepayment Discount")	(202,315.00)
C	SUBTOTAL	1,192,317.00
D	9.00% State Sales Tax	107,308.53
E	California Tire Fee	10.50
F	100% Performance Bond	3,406.00
G	GRAND TOTAL PURCHASE PRICE	1,303,042.03

[Terms Page Follows]

PAYMENT TERMS – Customer shall pay the total purchase price set forth directly above (the “Grand Total Purchase Price”) to GSFA within thirty (30) calendar days of the Executed Date. If payment of the Grand Total Purchase Price is late, a late fee as specified in section 6 of the Terms and Conditions may be applied, and the Prepayment Discount may be adjusted, and the Grand Total Purchase Price increased in accordance with section 2.c of the Terms and Conditions. Customer shall pay any balance due as a result of Change Orders as described in the Terms and Conditions.

MANUFACTURER – Customer acknowledges that GSFA is not an agent of the Product manufacturer identified above (“**Manufacturer**”) and is not capable of binding Manufacturer. Within five (5) business days of the Executed Date, GSFA shall submit an order form to Manufacturer for the Product. GSFA’s further performance under the Agreement is contingent upon Manufacturer’s acceptance of such order form at the price and on the terms GSFA believed to be available when submitting this Product Proposal to Customer. If Manufacturer rejects such order as submitted or fails to respond to GSFA within a reasonable amount of time, GSFA shall notify Customer in writing, and unless GSFA and Customer otherwise agree in writing the Agreement shall then terminate and have no further force or effect.

PRODUCT COMPLETION – The Product shall be ready for final inspection by Customer at the manufacturing facility within approximately **47 – 50 MONTHS** after the Executed Date. The foregoing estimate is provided as a good faith approximation as of the date of submission of this Product Proposal, and is subject to the Terms and Conditions.

PREDELIVERY SERVICE – If applicable, after transportation from the manufacturing facility and prior to final delivery or pick up, the Product shall receive those additional Products and/or services identified on the Dealer Supplied Products/Services List. It is estimated that such service will add approximately **0.5 – 1 MONTH(S)** to the above Product completion estimate. The foregoing estimate is provided as a good faith approximation as of the date of submission of this Product Proposal, and is subject to the Terms and Conditions.

PROPOSAL EXPIRATION – This Product Proposal supersedes any previous proposal(s) presented to Customer by GSFA and its employees and may be accepted by Customer on or before the Expiration Date identified above. Unless accepted by the Expiration Date, GSFA reserves the right to withdraw this Product Proposal or to alter its terms (including by providing updated Product pricing) prior to an order being accepted.

PURCHASE ORDER – Any PO shall be made out to:
Golden State Fire Apparatus, Inc. – 7400 Reese Road – Sacramento, CA 95828.

ACCEPTANCE – ACCEPTANCE OF THIS PROPOSAL CREATES AN ENFORCEABLE BINDING AGREEMENT BETWEEN GSFA AND CUSTOMER. “**ACCEPTANCE**” MEANS THAT THE CUSTOMER DELIVERS TO GSFA: (A) A SIGNED COPY OF THIS PRODUCT PROPOSAL, OR (B) A SIGNED COPY OF A PURCHASE ORDER INCORPORATING THE AGREEMENT IN ITS ENTIRETY. ANY ADDITIONAL OR DIFFERENT TERMS, WHETHER CONTAINED IN CUSTOMER’S FORMS OR OTHERWISE PRESENTED BY CUSTOMER AT ANY TIME, ARE HEREBY REJECTED AND OF NO EFFECT UNLESS APPROVED IN WRITING SIGNED BY GSFA.

COUNTERPARTS – This Product Proposal may be executed in multiple counterparts, each of which shall be deemed an original (including copies sent to a party by electronic transmission) as against the party signing such counterpart, but which together shall constitute one and the same instrument. A signed copy of this Product Proposal delivered by facsimile, email or other means of electronic transmission will be deemed to have the same legal effect as delivery of an original signed copy of this Product Proposal. If this Product Proposal is returned to GSFA with the signature of Customer’s authorized representative but without an attestation or co-signers signature, then absent Customer’s written notice to the contrary, GSFA shall be entitled to rely on such single signature as sufficient evidence of the signatory’s authority to execute the Agreement and bind Customer thereby.

[Signature Page Follows]

INTENDING TO CREATE A BINDING AGREEMENT, Customer and GSFA have each caused this Product Proposal dated 09/08/2026, GSFA Proposal Number 10908-26A to be executed by their duly authorized representatives effective as of the Executed Date.

**ACCEPTED AND AGREED
TO BY CUSTOMER**

Signature of Authorized Customer Representative

Print Name

Title

Date

**ACCEPTED AND AGREED
TO BY GSFA**

Signature of Authorized GSFA Representative

Print Name

Title

Date



OPTION B

PAYMENT AT TIME OF DELIVERY OR PICKUP

This will be the price of the Product(s) contingent upon the Customer paying the Grand Total Purchase Price to GSFA at time of delivery or pickup pursuant to the Payment Terms



PRODUCT PROPOSAL FOR:

Northstar Community Services District

900 Northstar Drive
Truckee, CA 96161

SALES CONSULTANT

Brad Hansen
brad@goldenstatefire.com
Mobile: (916) 869-6072

SUBMITTED DATE	EXPIRATION DATE	GSFA PROPOSAL #
09/08/2026	10/23/2026	10908-26B
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ITEM	PRODUCT DESCRIPTION	UNIT PRICE
A	One (1) Pierce Manufacturing, Inc. 4X4 Velocity PUC Type 1 Fire Engine	1,394,632.00
B	9.00% State Sales Tax	125,516.88
C	California Tire Fee	10.50
D	GRAND TOTAL PURCHASE PRICE	1,520,159.38

[Terms Page Follows]

PAYMENT TERMS – Customer shall pay the total purchase price set forth directly above (the “**Grand Total Purchase Price**”) to GSFA no later than the time of GSFA’s delivery of the applicable Product to Customer’s address listed above (or Customer’s pick up of such Product at GSFA’s facilities, if approved by GSFA). GSFA shall have no obligation to deliver, or permit pick up of the Product if the Customer does not have full payment ready when the Product is complete and ready to deliver or pick up, as applicable. Customer shall pay any balance due as a result of Change Orders as described in the Terms and Conditions.

MANUFACTURER – Customer acknowledges that GSFA is not an agent of the Product manufacturer identified above (“**Manufacturer**”) and is not capable of binding Manufacturer. Within five (5) business days of the Executed Date, GSFA shall submit an order form to Manufacturer for the Product. GSFA’s further performance under the Agreement is contingent upon Manufacturer’s acceptance of such order form at the price and on the terms GSFA believed to be available when submitting this Product Proposal to Customer. If Manufacturer rejects such order as submitted or fails to respond to GSFA within a reasonable amount of time, GSFA shall notify Customer in writing, and unless GSFA and Customer otherwise agree in writing the Agreement shall then terminate and have no further force or effect.

PRODUCT COMPLETION – The Product shall be ready for final inspection by Customer at the manufacturing facility within approximately **47 – 50 MONTHS** after the Executed Date. The foregoing estimate is provided as a good faith approximation as of the date of submission of this Product Proposal, and is subject to the Terms and Conditions.

PREDELIVERY SERVICE – If applicable, after transportation from the manufacturing facility and prior to final delivery or pick up, the Product shall receive those additional Products and/or services identified on the Dealer Supplied Products/Services List. It is estimated that such service will add approximately **0.5 – 1 MONTH(S)** to the above Product completion estimate. The foregoing estimate is provided as a good faith approximation as of the date of submission of this Product Proposal, and is subject to the Terms and Conditions.

PROPOSAL EXPIRATION – This Product Proposal supersedes any previous proposal(s) presented to Customer by GSFA and its employees and may be accepted by Customer on or before the Expiration Date identified above. Unless accepted by the Expiration Date, GSFA reserves the right to withdraw this Product Proposal or to alter its terms (including by providing updated Product pricing) prior to an order being accepted.

PURCHASE ORDER – Any PO shall be made out to:
Golden State Fire Apparatus, Inc. – 7400 Reese Road – Sacramento, CA 95828.

ACCEPTANCE – ACCEPTANCE OF THIS PROPOSAL CREATES AN ENFORCEABLE BINDING AGREEMENT BETWEEN GSFA AND CUSTOMER. “**ACCEPTANCE**” MEANS THAT THE CUSTOMER DELIVERS TO GSFA: (A) A SIGNED COPY OF THIS PRODUCT PROPOSAL, OR (B) A SIGNED COPY OF A PURCHASE ORDER INCORPORATING THE AGREEMENT IN ITS ENTIRETY. ANY ADDITIONAL OR DIFFERENT TERMS, WHETHER CONTAINED IN CUSTOMER’S FORMS OR OTHERWISE PRESENTED BY CUSTOMER AT ANY TIME, ARE HEREBY REJECTED AND OF NO EFFECT UNLESS APPROVED IN WRITING SIGNED BY GSFA.

COUNTERPARTS - This Product Proposal may be executed in multiple counterparts, each of which shall be deemed an original (including copies sent to a party by electronic transmission) as against the party signing such counterpart, but which together shall constitute one and the same instrument. A signed copy of this Product Proposal delivered by facsimile, email or other means of electronic transmission will be deemed to have the same legal effect as delivery of an original signed copy of this Product Proposal. If this Product Proposal is returned to GSFA with the signature of Customer’s authorized representative but without an attestation or co-signers signature, then absent Customer’s written notice to the contrary, GSFA shall be entitled to rely on such single signature as sufficient evidence of the signatory’s authority to execute the Agreement and bind Customer thereby.

[Signature Page Follows]

INTENDING TO CREATE A BINDING AGREEMENT, Customer and GSFA have each caused this Product Proposal dated 09/08/2026, GSFA Proposal Number 10908-26B to be executed by their duly authorized representatives effective as of the Executed Date.

**ACCEPTED AND AGREED
TO BY CUSTOMER**

Signature of Authorized Customer Representative

Print Name

Title

Date

**ACCEPTED AND AGREED
TO BY GSFA**

Signature of Authorized GSFA Representative

Print Name

Title

Date



2 TERMS AND CONDITIONS

EXHIBIT A

STANDARD TERMS AND CONDITIONS

1. Definitions.

- a. **"Agreement"** has the meaning given in the Product Proposal.
- b. **"Customer"** means the customer identified in the Product Proposal.
- c. **"Dealer Preparation,"** if applicable, means additional product(s) and/or services added or provided by GSFA after Manufacturer's completion of the Product and transportation to GSFA's premises prior to delivery to Customer, in accordance with the Dealer Supplied Products/Services List and/or a valid Change Order(s).
- d. **"Dealer Supplied Products/Services List"** means the Dealer Supplied Products and/or Services List attached to the Product Proposal as Exhibit D, which reflects all Dealer Preparation under the Agreement absent a valid Change Order(s).
- e. **"Grand Total Purchase Price"** means the total purchase price for the Product identified in the Product Proposal (subject to any adjustments required or permitted by these Terms and Conditions, including by the execution of a valid Change Order(s)).
- f. **"GSFA"** means Golden State Fire Apparatus, Inc., a California corporation.
- g. **"Manufacturer"** means the person or persons, company, firm, corporation, partnership, or other organization identified in the Product Proposal as responsible for manufacturing the Product.
- h. **"Party"** or **"Parties"** means GSFA and/or Customer, as applicable.
- i. **"Prepayment Discount"** means a discount to the purchase price for the Product granted to Customer in connection with Customer's advance payment of the Grand Total Purchase Price (or portion thereof, as specified in the Product Proposal), if applicable.
- j. **"Product"** means the fire apparatus(es) and any associated equipment listed in the Product Proposal and further described in the Specifications.
- k. **"Product Proposal"** means the GSFA proposal executed by Customer to which these Terms and Conditions are attached.
- l. **"Product Warranties"** means the Manufacturer warranties for the Product attached to the Product Proposal as Exhibit C.
- m. **"Specifications"** means the specifications for the Product attached to the Product Proposal as Exhibit B.
- n. **"Terms and Conditions"** means these Standard Terms and Conditions, which are attached to the Product Proposal as Exhibit A.

2. Purchase and Payment.

a. Purchase. Customer agrees to purchase the Product at the Grand Total Purchase Price (as such amount may be adjusted in accordance with these Terms and Conditions), pursuant to the payment terms set forth in the Product Proposal. The Grand Total Purchase Price is payable in U.S. dollars.

b. Contingency Reserve Fund. The Grand Total Purchase Price may include an amount to be set aside for the purpose of funding any future costs or financial obligations incurred by Customer under the Product Proposal or any valid Change Order(s) (the **"Contingency Reserve Fund"**). If applicable, the amount of any required Contingency Reserve Fund will be set forth in either the Product Proposal or Exhibit D. The Contingency Reserve Fund may be withdrawn against by Customer or GSFA for the purpose of satisfying Customer's payment obligations under the initial Product Proposal or any valid Change Order(s) (including, without limitation, a Change Order submitted by GSFA pursuant to Section 8.b). If a Contingency Reserve Fund is required under the Agreement, the amount of such fund is not intended as an estimate of the actual additional costs of contingencies, Change Orders, unforeseen items or other required work that may be incurred under the Agreement after submission of the Product Proposal to Customer, which amounts Customer acknowledges may exceed the Contingency Reserve Fund amount. The balance of any Contingency Reserve Fund will be credited against Customer's payment obligations, or otherwise returned to Customer within thirty (30) calendar days of delivery of all Products under the Agreement (provided that Customer has paid all amounts owed under the Agreement as of such date).

c. Prepayment Discount. If GSFA has granted Customer a Prepayment Discount, Customer must provide each associated prepayment (each, a “**Prepayment**”) within the time frame specified in the Product Proposal in order to receive such discount. Customer’s failure to timely make any Prepayment may result in: (i) GSFA’s termination of the Agreement; and/or (ii) Customer’s loss of the Prepayment Discount for the portion of the Grand Total Purchase Price represented by such outstanding Prepayment and the application of a late fee as set forth in Section 6, in each case in GSFA’s sole discretion.

d. State Sales Tax. Customer shall be responsible for the cost of state sales tax associated with, or attributable to, the Product. The taxes stated in the Product Proposal are subject to adjustment for the applicable state sales tax rate in effect at the time of delivery. Therefore, the sales tax set forth on the Product Proposal is only an estimate of such taxes and will be increased or decreased at the time of delivery if a change in the applicable sales tax rate has occurred, in which case Customer shall pay GSFA (or be refunded by GSFA) the difference in the applicable sales tax.

3. Product Completion Date. Within thirty (30) calendar days of the date on which the last required signatory executes the Product Proposal (such date, the “**Executed Date**”), GSFA shall submit to Customer a tentative Product completion date based on the then-estimated time to complete the manufacturing of the Product(s) and for the Product(s) to be ready for inspection and final approval by Customer at the manufacturing facility (which may differ from the Product completion estimate contained in the Product Proposal). Due to global supply chain constraints, any Product completion date contained herein, or in the Product Proposal, or otherwise provided to Customer, is a good faith estimate only as of the date provided to Customer, and merely an approximation based on current information available to GSFA and Manufacturer. Customer shall not be entitled to rely on any such estimate, and GSFA shall have no liability to Customer for a failure by GSFA or Manufacturer to meet any such estimate. All Product completion estimates are subject to modification and, if applicable, GSFA will provide updates to such estimates to Customer when available.

4. Stock / Demo Units. Notwithstanding any other provision contained in the Agreement (including Section 12 hereof concerning warranties), any Products constituting stock/demo unit(s) are sold to Customer on an as-is, first-come and first-served basis and GSFA makes no further representation or warranty to any customer with respect to such unit(s). Regardless of the terms of the Product Proposal, GSFA shall only be obligated to sell such stock/demo unit(s) to the first customer to enter into a purchase agreement with GSFA identifying such unit(s), and after the execution by GSFA of such agreement any subsequent purchase agreement (including the Agreement, as applicable) shall have no further force or effect with respect to such unit(s).

5. Multiple Unit Purchase. If the Grand Total Purchase Price includes pricing for multiple Products, the Product price stated in the Product Proposal shall only be valid if the quantity of Products being proposed are purchased at the same time, pursuant to the same Agreement. GSFA shall have no obligation to offer the same price for any Product if purchased by Customer pursuant to a later purchase agreement.

6. Late Fee; Storage Fee. A late fee equal to 0.033% of the outstanding portion of the Grand Total Purchase Price will be charged per calendar day for overdue payments beginning ten (10) calendar days after the payment is due and continuing for the first thirty (30) calendar days thereafter. After such thirty (30) calendar day period, the late fee shall increase to 0.044% per calendar day until payment of the outstanding portion of the Grand Total Purchase Price is received; provided that if Customer is a public agency, the foregoing late fees shall not exceed the statutory limit set forth in Section 926.10 of the California Government Code. If Customer is unable to satisfy the delivery requirements hereunder or is unwilling to take delivery of the Product, then GSFA shall be entitled to a storage charge running from the earlier of: (i) the date of delivery agreed to between GSFA and Customer (provided GSFA is willing and able to deliver the Product on such date), or (ii) twenty-one (21) calendar days after GSFA notifies Customer that the Product is available for delivery. The storage charge is equal to: (i) \$175.00 per calendar day per apparatus stored, or (ii) the actual charges incurred by GSFA with a third party for storage of the Product, whichever is greater. Such storage charge shall continue until the actual time of delivery and Customer’s possession of the Product, and any such storage by GSFA or such third party shall be at the sole risk of Customer.

7. Delivery; Inspection and Acceptance.

a. Delivery. Subject to Section 5 hereof, the Product is scheduled to be delivered to the location and within the time period specified in the Product Proposal. Such delivery date is an estimate, and GSFA is, notwithstanding this Section 7.a, not bound to such date unless it otherwise agrees in a separate writing to complete delivery by a date certain. For the avoidance of doubt, GSFA is not responsible for delivery delays caused by or because of actions, omissions or conduct of Customer, the Manufacturer, or their respective employees, affiliates, suppliers, contractors, and carriers. Risk of loss for the Product shall pass to Customer at the point and time of delivery (which shall include an attempted delivery by GSFA which cannot be completed due to any act or omission of Customer). However, title to the Product shall only pass to Customer upon delivery if Customer has then fully paid GSFA all amounts due hereunder (including additional amounts due under any valid Change Order). Absent GSFA's separate written agreement, which it may or may not provide in its sole and absolute discretion, delivery of the Product will not occur before Customer has fully paid all amounts due under the Agreement and provided proof of insurance reasonably satisfactory to GSFA. If GSFA permits Customer to take possession of the Product prior to such payment, Customer may not mount equipment, conduct training, or place the Product into service until all amounts due under the Agreement have been paid. If Customer has ordered multiple Products, GSFA reserves the right to deliver such Products in installments and to separately invoice Customer for such Products.

b. Inspection and Acceptance. Upon delivery, Customer shall have ten (10) calendar days within which to inspect the Product for substantial conformance to the Specifications, and in the event of substantial non-conformance to the Specifications to furnish GSFA with written notice sufficient to permit GSFA to evaluate such non-conformance ("**Notice of Nonconformance to Specifications**"). Contingent upon part availability and Customer's cooperation, any Product not in substantial conformance to material Specifications shall be remedied by GSFA (by repair or replacement, at GSFA's election) within thirty (30) calendar days from GSFA's receipt of the Notice of Nonconformance to Specifications. In the event GSFA does not receive a Notice of Nonconformance to Specifications within ten (10) calendar days of delivery, the Product will be deemed to be in conformance with Specifications and accepted by Customer.

8. Changes to Agreement Terms.

a. Change Orders. The Customer may request that GSFA incorporate a change to the Product or the Specifications for the Product, or GSFA may submit changes to the Agreement required or permitted to be made by GSFA (pursuant to Section 8.b or otherwise), by delivering a written Change Order to the other party hereto, which shall include a description of the proposed change sufficient to permit the receiving party to evaluate such change (either, a "**Change Order**"). For any Change Order submitted by Customer, GSFA will provide Customer a written response (a "**Response**") stating (i) whether GSFA will accommodate such Change Order (which GSFA may decide in its sole and absolute discretion); and (ii) the terms of the modification to the order, including any increase or decrease in the Grand Total Purchase Price resulting from such Change Order, a date on which any increase in the Grand Total Purchase Price must be paid, and an estimate of any effect on production scheduling or delivery resulting from such Change Order. Customer shall have seven (7) calendar days after receipt of the Response to notify GSFA as to whether Customer desires to make the changes GSFA has approved in the Response. In the event Customer countersigns GSFA's Response, Customer shall pay the increase (or be refunded the decrease) in the Grand Total Purchase Price by the date specified in the Response. GSFA may also send Customer a Change Order to account for any changes to the Agreement required or permitted to be made by GSFA (including those changes required pursuant to Section 8.b hereof), and such Change Order shall be effective upon delivery to Customer unless Customer elects to terminate the applicable Product order under the Agreement in accordance with Section 9.

b. Additional Changes.

i. Component Price Volatility; Increases Imposed by Manufacturer. GSFA shall not be responsible for (i) any unforeseen price increase or surcharge enacted by suppliers of major components of the Product (including but not limited to commercial chassis, engine, transmission, and fire pump); or (ii) price increases imposed on GSFA by Manufacturer pursuant to Manufacturer's terms and conditions for sale of the Product (a "**Manufacturer**

Price Increase”), after Customer becomes bound by the Agreement. Customer shall be responsible for all amounts arising from any price increases for major components of the Product (including all associated taxes and fees thereon) or any Manufacturer Price Increases occurring after the execution of the Agreement which increase the cost of the Product to GSFA, and such amounts will be documented on a Change Order adjusting the Grand Total Purchase Price accordingly. Customer shall pay any such price increase prior to Product delivery. A Manufacturer Price Increase may include, but shall not be limited to, an increase in Product price resulting from an increase in the Producer Price Index of Components for Manufacturing (see www.bls.gov Series ID: WPUID6112) in excess of a compounded annual growth rate of five percent (5%), as measured between the month Manufacturer accepts the applicable Product order and the month that is fourteen (14) months prior to the then-current estimated Product completion date (the foregoing, a **“PPI-Based Price Increase”**). If, upon Customer’s receipt of a Change Order reflecting a PPI-Based Price Increase, Customer elects to terminate the applicable Product order in accordance with Section 8.b.iii rather than pay such increase, then in lieu of the cancellation fees described in Section 9.a hereof GSFA shall be entitled to recover and Customer shall pay GSFA’s actual non-reimbursable costs incurred in connection with the Product order through the date of Customer’s termination of such Product order.

ii. New Legal Standards. In the event the Product design, materials or specifications require an alteration arising from new regulations issued by any governmental entity or trade association, including, but not limited to, the NFPA, DOT, and EPA, and such alteration increases the cost of the Product to GSFA, Customer shall be responsible for changes to the Grand Total Purchase Price arising from such alteration. GSFA shall promptly notify Customer when it becomes aware of any potential or required change in regulations occurring prior to delivery that would impact the Product purchased.

iii. Change Orders. Customer shall execute any Change Order submitted by GSFA documenting any of the changes required or permitted by Sections 8.b.i and 8.b.ii above (which shall, to the extent practicable, itemize any increases in the Grand Total Purchase Price and specify a commercially reasonable date by which Customer must pay such increase), unless Customer instead elects to terminate the applicable Product order under the Agreement within fifteen (15) calendar days of Customer’s receipt of such Change Order and in accordance with Section 9. Absent such a termination, failure or refusal to execute a Change Order does not alter Customer’s obligations under this Section 8.b.

c. Changes in Commercial Specifications. Specifications for all components of the Product manufactured by companies other than the Manufacturer are subject to change without notice. Specifications for such components will be as available at the time of manufacture of the Product. GSFA shall not be liable for any deviations in such specifications arising from a substitution of components or changes in the design of any component by their original manufacturer.

9. Termination.

a. By Customer. Customer may terminate a Product order identified in the Product Proposal or a Change Order by providing written notice to GSFA in accordance with Section 16 hereof. If Customer elects to terminate a Product order, Customer shall pay GSFA a cancellation fee as follows: (a) after the Product order is accepted and entered by GSFA, 10% of the portion of the Grand Total Purchase Price applicable to such Product (including all associated taxes, fees and costs) (such amount, the **“Product Purchase Price”**); (b) after completion of the pre-construction phase of the order process, 20% of the Product Purchase Price; and (c) after the requisition of any materials or commencement of any manufacturing or assembly of the Product by either GSFA or Manufacturer but before substantial completion of such Product, 50% of the Product Purchase Price. Customer shall not be permitted to terminate a Product order after substantial completion of manufacturing and assembly of such Product (excluding any Dealer Preparation or other pre-delivery services or untypical Product customization, if applicable). Notwithstanding the foregoing, if the applicable tier of cancellation fee is not sufficient to cover all actual costs and fees incurred by GSFA with Manufacturer in connection with Customer’s termination of the Product order (**“Manufacturer Termination Fees”**), then in addition to such cancellation fee Customer shall pay the balance of all Manufacturer Termination Fees. If Customer received a Prepayment Discount, such discount shall not be considered for the purpose of calculating the above cancellation fee. The tier of cancellation fee applicable to any cancellation,

as well as the determination of whether a Product has reached substantial completion, shall be in the sole and absolute discretion of GSFA. Customer may request a fee waiver, and GSFA, in its sole discretion, may agree to waive and/or adjust such fee. GSFA will return the balance of the Grand Total Purchase Price or Product Purchase Price, as applicable, within thirty (30) calendar days of the effective date of the cancellation of the Product order or termination of the Agreement.

Customer may terminate the Agreement for an Event of Default by GSFA after providing GSFA with written notice in accordance with Section 16 (which notice shall describe with reasonably particularity the Event of Default justifying such termination) if such Event of Default remains uncured (if capable of cure) thirty (30) days following GSFA's receipt of such notice; provided, however, that the foregoing cure period shall continue if and for so long as GSFA has commenced and is continuing to undertake commercially reasonable efforts to cure such Event of Default as promptly as reasonably practicable.

b. By GSFA. GSFA may terminate the Agreement for an Event of Default by Customer after providing Customer with written notice in accordance with Section 16 (which notice shall describe with reasonably particularity the Event of Default justifying such termination) if such Event of Default remains uncured (if capable of cure) thirty (30) days following Customer's receipt of such notice; provided, however, that the foregoing cure period shall continue if and for so long as Customer has commenced and is continuing to undertake commercially reasonable efforts to cure such Event of Default as promptly as reasonably practicable. Notwithstanding the foregoing, GSFA may terminate the Agreement effective immediately upon written notice to Customer for Customer's failure to pay any amount owed under the Agreement when due.

Notwithstanding any other provision of this Agreement, if Customer terminates a Product order in accordance with Section 9.a above, GSFA may elect to instead terminate the Agreement upon notice to Customer in accordance with Section 16 hereof. If GSFA terminates the Agreement in accordance with this Section 9.b, Customer shall pay the applicable tier of cancellation fee for all Products pursuant to Section 9.a above as if Customer had elected to terminate each applicable Product order.

c. Based on Discontinuation or Cancellation by Manufacturer. In the event that Manufacturer cancels a Product order (provided that such cancellation is not the result of an act by Customer in violation of the Agreement) or discontinues the manufacture of a Product prior to its completion and delivery: (i) if such Product is the only Product contemplated under the Agreement, then the Agreement shall terminate; or (ii) if additional Products are contemplated under the Agreement, then only the Product order for the applicable cancelled or discontinued Product shall be terminated. Such Agreement termination or Product termination, as applicable, shall be effective upon GSFA's written notice to Customer of such cancellation or discontinuance in accordance with Section 16 hereof. GSFA's only obligation to Customer in such event shall be the return of any Prepayment paid by Customer for the cancelled or discontinued Product. For the avoidance of doubt, the cancellation fees contemplated in Section 9.a hereof shall not apply in the event of a termination pursuant to this Section 9.c.

10. Customer's Obligations. Customer shall provide its timely and best efforts to cooperate with GSFA and Manufacturer during the Product manufacturing and Dealer Preparation process. Reasonable and timely cooperation includes, without limitation, Customer's providing timely information in response to any requests from Manufacturer or GSFA and the participation of Customer's authorized representatives in traveling to Manufacturer's facility for inspections and approval of the Product, including a final approval before the Product leaves Manufacturer's facility.

11. Representations and Warranties. Customer hereby represents and warrants to GSFA as of the Executed Date that the execution of the Agreement and the purchase of the Product(s) and performance of the other obligations of Customer under the Agreement have been approved by Customer in accordance with applicable general laws and, as applicable, Customer's charter, ordinances, purchasing policies, and other governing documents, and executed by the appropriate Customer employees, officials, and/or representatives, and funding for Customer's performance of its obligations under the Agreement has been duly budgeted and appropriated by Customer.

12. Standard Warranty. All applicable Manufacturer warranties are contained in the Product Warranties. Any additional warranties must be expressly approved in a writing signed by GSFA, and Customer acknowledges and agrees that Manufacturer will not be liable for any such additional warranties.

a. Disclaimer. OTHER THAN AS EXPRESSLY SET FORTH IN THE AGREEMENT, GSFA, ITS AFFILIATES, AND THEIR RESPECTIVE OFFICERS, DIRECTORS, EMPLOYEES, SHAREHOLDERS, AGENTS, OR REPRESENTATIVES, DO NOT MAKE ANY EXPRESS OR IMPLIED WARRANTIES WITH RESPECT TO THE PRODUCT (WHETHER RELATING TO THE CONDITION OR QUALITY OF THE PRODUCT, OR OTHERWISE) PROVIDED HEREUNDER OR OTHERWISE REGARDING THE AGREEMENT (INCLUDING, WITHOUT LIMITATION, WITH RESPECT TO ANY APPLICABLE DEALER PREPARATION), WHETHER ORAL OR WRITTEN, EXPRESS, IMPLIED OR STATUTORY. WITHOUT LIMITING THE FOREGOING, ANY IMPLIED WARRANTY OR CONDITION OF MERCHANTABILITY, THE IMPLIED WARRANTY AGAINST INFRINGEMENT, THE IMPLIED WARRANTY OR CONDITION OF FITNESS FOR A PARTICULAR PURPOSE, AND ANY IMPLIED WARRANTIES ARISING FROM COURSE OF DEALING OR USAGE OF TRADE ARE EXPRESSLY EXCLUDED AND DISCLAIMED BY GSFA. STATEMENTS MADE BY SALES CONSULTANTS OR IN PROMOTIONAL MATERIALS DO NOT CONSTITUTE WARRANTIES.

b. Exclusions of Incidental and Consequential Damages. In no event shall GSFA be liable for special, consequential, incidental, indirect or punitive damages incurred by Customer in connection with any matter arising out of or relating to the Agreement, or the breach thereof, even if GSFA has been advised of the possibility of such damages, and regardless of whether such damages arise out of breach of warranty, the Agreement, indemnity, whether resulting from non-delivery or from GSFA's own negligence, or otherwise, except and solely to the extent such damages arise from the gross negligence or willful misconduct of GSFA.

13. Default. The occurrence of one or more of the following events (each, an "**Event of Default**") shall constitute a default under the Agreement: (a) Customer's failure to pay any amounts due or to perform any of its obligations under the Agreement; (b) GSFA's failure to perform any of its obligations under the Agreement; (c) either Party becoming insolvent or becoming subject to bankruptcy or insolvency proceedings; (d) any representation made by either Party under the Agreement which is false in any material respect; (e) any action by Customer to dissolve, merge, consolidate or transfer a substantial portion of its property to another entity during the term of the Agreement; (f) any other material breach of the terms of the Agreement by a Party; or (g) a default or breach by Customer under any other agreement with GSFA or its affiliates.

14. Customer Responsible for Post-Delivery Use of Product. Except as expressly provided in Section 7.b above (with respect to remedying non-conforming Products), GSFA shall have no liability for the Product following delivery to Customer. Customer shall be solely responsible for, and shall indemnify, defend, and hold harmless GSFA, its agents, servants, successors and assigns from and against all losses, damages, injuries, claims, demands and expenses, including attorneys' fees and other legal expenses, of whatever nature, arising out of or in connection with Customer's use, storage, or operation of the Product following delivery, regardless of where, how, and by whom operated (except to the extent such losses are caused by any negligence or willful misconduct in connection with GSFA's own operation of the Product (e.g. in connection with servicing or maintenance of the Product)). The provisions of this Section shall continue in full force and effect notwithstanding the termination of the Agreement, whether by expiration of time, by operation of law or otherwise. This provision is not intended to and shall not constitute the exclusive remedy of the Parties under the Agreement.

15. Force Majeure. GSFA shall not be responsible nor deemed to be in default of any provision of the Agreement on account of delays in performance due to causes which are beyond GSFA's or Manufacturer's control and which make GSFA's performance impracticable, including but not limited to wars, insurrections, strikes or labor unrest, riots, fires, storms, floods, other acts of nature, explosions, earthquakes, accidents, any act of federal, state or local government, failure or delays in transportation, inability to obtain necessary labor, supplies or manufacturing facilities, supply chain issues, allocation regulations or orders affecting materials, equipment, facilities or completed products, failure to obtain any required license or certificates, acts of God or the public enemy or terrorism, failure of transportation, disease, pandemics or epidemics, quarantine restrictions, failure of vendors (due to causes similar to those within the scope of this clause) to perform their agreements or labor troubles causing cessation, slowdown, or interruption of work.

16. Notice. Any notices, requests, consents, claims, demands, waivers and other communications required or permitted to be given hereunder must be given in writing at the address of each Party set forth below, or to such other address as either Party may substitute by written notice to the other in accordance with this Section 16, by one of the following methods: hand delivery; registered, express, or certified mail, return receipt requested, postage prepaid; or nationally recognized private express courier. All such communications will be deemed to have been given: (i) when delivered by hand (with written confirmation of receipt); (ii) on the third (3rd) calendar day after the date mailed, by registered, express or certified mail; or (iii) when delivered by the addressee if sent by a nationally recognized private express courier.

GSFA:

Golden State Fire Apparatus Inc.
7400 Reese Road
Sacramento, CA 95828

CUSTOMER:

To the address listed in the Product Proposal

17. Contradictions. In the event of a conflict between the Agreement and any Change Order, or between Change Orders, the terms of the latest executed Change Order shall control.

18. Manufacturer's Statement of Origin. It is agreed that the manufacturer's statement of origin ("**MSO**") for the Product covered by the Agreement, if applicable, shall be retained and remain in the possession of GSFA per California Department of Vehicles (DMV) directives. Notwithstanding the foregoing, GSFA shall provide Customer with the original MSO if the Customer is self-registering, and Customer shall comply with all good-faith Process of Duty and other DMV requirements applicable to the Product and retain its own MSO.

19. Assignment. The relationship of the Parties established under the Agreement is that of independent contractors and neither Party is a partner, employee, agent, or joint venturer of or with the other. Neither Party may assign its rights and obligations under the Agreement unless it has obtained the prior written approval of the other Party.

20. Governing Law; Jurisdiction; Disputes. Without regard to any conflict of laws provisions, the Agreement is to be governed by and under the laws of the state of California. Prior to taking any legal action that may and/or can arise out of the Agreement, the Parties shall first attempt mediation with an agreed upon mediator. If the Parties cannot agree upon a mediator within thirty (30) calendar days of the submission of written notice of a dispute in accordance with Section 16 hereof, if any disputed matter remain unresolved within thirty (30) calendar days of the commencement of discussions, or if any party refuses to meet, then either party may submit any remaining disputes concerning and/or claim regarding the Agreement and/or the terms and conditions herein to the Superior Court, County of Sacramento (and the parties expressly consent to exclusive personal jurisdiction and venue before such court).

21. Entire Agreement; Amendments. The Agreement, including the Product Proposal, its exhibits and all valid Change Orders, is the exclusive agreement between the Parties regarding the subject matter contained herein and therein. No change in, modification of, or revision of the Agreement shall be valid unless in writing and signed by duly authorized representatives of both Parties with authority to sign such amendments to the Agreement.

END OF STANDARD TERMS AND CONDITIONS



N·C·S·D
Northstar Community Services District
900 Northstar Drive, Truckee, CA 96161
P: 530.562.0747 • F: 530.562.1505 • www.northstarcsd.org

Board of Directors
John Radanovich, President
Warren "Chip" Brown
Nancy Ives
Marilyn Forni
Candace Roeder
General Manager
Mike Geary, PE

Five-Year Strategic Plan – Work Plan

DATE: September 16, 2026
TO: District Board Members
FROM: Mike Geary, General Manager
SUBJECT: Five-Year Strategic Plan – Work Plan

BACKGROUND: At the August 19, 2026 Board meeting, consultant Maggie Steakley with the Glen Price Group presented the final version of the District's 2026–2031 Five-Year Strategic Plan. Maggie was responsible for development of the Strategic Plan, including the District's Vision, Mission, Core Values, and Goals.

The Five-Year Strategic Plan is on the District's website:

https://www.northstarcsd.org/media/PDF/NCSD%20Strategic%20Plan_Final_082626.pdf

Staff was responsible for preparing the accompanying Work Plan, which translates the Strategic Plan into specific, actionable tasks intended to accomplish its Goals and advance its Mission and Core Values. The Work Plan identifies priorities, responsible staff, schedules, and measures for tracking progress.

The Work Plan was provided to the Board at the August meeting; however, because it was completed shortly before the meeting, the Board had limited time to review the document and prepare for a substantive discussion.

DISCUSSION: Staff indicated at the August meeting that the Work Plan would be brought back in September to provide the Board additional opportunity for discussion and questions after having time to review the document and better understand its scope and intent.

The Work Plan is intended to serve as the staff-level implementation and management tool for the Strategic Plan. While the Strategic Plan establishes the District's long-term direction and Goals, the Work Plan identifies the specific work necessary to make progress toward those Goals. It is intended to be a living document that staff will use to establish

priorities, assign responsibility, manage workload, monitor progress, and maintain accountability.

Tasks are prioritized based on their relative importance and urgency and include assigned staff leads and anticipated completion schedules. Progress and status will be updated as work proceeds, and the Work Plan will be reviewed and updated as priorities, circumstances, regulatory requirements, and District needs change.

The current Work Plan is attached for continued Board review and discussion. The current plan is to review and report progress with the Board annually.

FISCAL / RESOURCE IMPACTS: No direct fiscal impact is associated with this report. Implementation of individual Work Plan tasks will require staff time and, where applicable, funding through future operating and capital budgets or separate Board actions.

RECOMENDATION: Receive this report, discuss the Five-Year Strategic Plan Work Plan, and provide comments or direction to staff as desired.

ATTACHMENTS:

1. 2026 Five-Year Strategic Plan
2. Work Plan

DATE PREPARED: September 10, 2026.

NCSD Five-Year Strategic Plan - Work Plan

August 19, 2026

Priority (P) 1: Critical project that must be accomplished on time.

Priority (P) 2: Important project but that can be delayed if needed to complete a #1 priority project.

Priority (P) 3: Desirable project that can be delayed or cancelled to complete a #1 or #2 priority project.

No.	P	Action	Lead	Progress (% Complete)	Status / Comments	Schedule
1	1	Operations Report: Prepare a Fire Department Operations Report that identifies current service levels, key operational indicators, and the relationship between service levels and long-term financial sustainability.	Fire Chief General Manager			March, 2027
2	1	Operations Report: Define core Fire Department Level-of-Service Indicators , including staffing levels, station coverage, apparatus availability, response times, training readiness, and mutual aid responsibilities.	Fire Chief			March, 2027
3	1	Operations Report: Evaluate current and desired Fire Department Staffing Models , including the operational benefits, service-level impacts, and financial implications of each model.	Fire Chief			March, 2027
4	1	Operations Report: Assess Station 32 Coverage Needs , including how often the station is open or closed, the service-level impacts of closures, and the staffing or funding required to maintain desired coverage.	Fire Chief			March, 2027
5	1	Operations Report: Analyze Fire Department Apparatus, Equipment, and Facility Needs to identify current readiness and service-level risks. Use Fire CRP for replacement timelines and long-term funding requirements.	Fire Chief			March, 2027
6	1	Operations Report: Evaluate Fire Department Response-Time Performance and identify how staffing, station coverage / deployment, call volume, operational efficiency, and geographic coverage affect the District's ability to meet service expectations.	Fire Chief			March, 2027
7	1	Operations Report: Review Fire Department Training Requirements and Readiness to confirm compliance with applicable standards, mutual aid expectations, and District service-level objectives.	Fire Chief			March, 2027

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No.	P	Action	Lead	Progress (% Complete)	Status / Comments	Schedule
8	1	Operations Report: Evaluate the FD's Mutual Aid Responsibilities and Operational Capacity to meet responsibilities identified in the report, without compromising service levels In Northstar.	Fire Chief			March, 2027
9	1	Operations Report: Identify Operational Risks that could affect service levels, including staffing shortages, apparatus downtime, simultaneous calls, training gaps, facility limitations, and increased call volume.	Fire Chief			March, 2027
10	1	Operations Report: Coordinate with the Finance Department to connect Fire Department service-level options with the Fiscal Sustainability Analysis and long-term funding scenarios and to estimate costs of alternative service levels.	Fire Chief General Manager Human Resources & Admin Manager Director Finance & Accounting			March, 2027
11	1	Operations Report: Develop Service-Level Scenarios that show how Fire Department operations may change under current funding, reduced funding, and enhanced funding assumptions.	Fire Chief			March, 2027
12	1	Operations Report: Prepare clear Board and Community Education Materials that explain Fire Department service levels, operational needs, and how funding affects long-term service sustainability.	Fire Chief General Manager			March, 2027
13	1	Fire MSR: Participate in Placer LAFCo's Eastern Placer County Fire Municipal Service Review (MSR), Phases 1 & 2 analyses, including review of consultant work, validation of Northstar information, and development of recommendations.	Fire Chief General Manager			September, 2027
14	2	Fire MSR: Evaluate opportunities for regional Fire Department Collaboration, Shared Resources, and Consolidation to improve service, efficiency, and long-term financial sustainability.	Fire Chief General Manager			September, 2028

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No.	P	Action	Lead	Progress (% Complete)	Status / Comments	Schedule
15	2	Fire MSR: Use the Fire Department Fiscal Sustainability Analysis and Operations/Service Level Report to inform MSR Phase 2 evaluation of existing and alternative regional service models.	Fire Chief General Manager			September, 2028
16	2	Fire MSR: Evaluate the impacts of potential changes to Fire Department Governance and Service Areas on Northstar service levels, costs, revenues, staffing, facilities, and community interests.	Fire Chief General Manager			September, 2028
17	2	Fire MSR: Identify External Threats to Northstar Fire's long-term financial and operational sustainability, including rising costs, constrained revenues, regional resource dependencies, wildfire risk, and changes to neighboring Fire Department services.	Fire Chief General Manager			September, 2028
18	2	Fire MSR: Clearly communicate MSR findings , alternatives, and potential impacts to the Board, staff, and Northstar community/property taxpayers.	Fire Chief General Manager			September, 2028
19	1	Measure U: Prepare and present required Financial Reports, Work Plans, Project Updates, and Treatment Maps to the Measure U Oversight Committee, Board, and public to document revenues, expenditures, program progress, and compliance with Measure U requirements.	Fire Chief Forester			September, 2026 Ongoing
20	1	Measure U: Prepare and maintain a Fuels Management Fiscal Sustainability Analysis (FSA) evaluating Measure U revenue, grants, cost-share agreements, staffing costs, treatment costs, reserves, property-tax funding alternatives, and long-term program funding needs.	Fire Chief Forester Human Resources & Admin Manager			June, 2027
21	1	Measure U: Continue pursuing Grants, Cost-Share Agreements, Partnerships, and Other Funding Sources to leverage Measure U revenues and maximize acres treated per dollar spent.	Fire Chief Forester			September, 2026 Ongoing

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No.	P	Action	Lead	Progress (% Complete)	Status / Comments	Schedule
22	1	Measure U: Update the Community Wildfire Protection Plan and fuels-treatment priorities to support future Measure U funding decisions and identify the next phase of wildfire mitigation work.	Fire Chief Forester			April, 2027
23	1	Measure U: Prepare a Sunset and Renewal Analysis evaluating remaining wildfire risk, completed fuels-reduction work, future treatment needs, staffing requirements, long-term funding options, and whether Measure U should be renewed, modified, replaced, or allowed to sunset.	Fire Chief Forester General Manager			January, 2028
24	1	Measure U: Prepare Board and Community Education Materials explaining Measure U accomplishments, remaining wildfire risk, future funding needs, and consequences if the Measure is not renewed.	Fire Chief Forester			January, 2028
25	1	Measure U: Evaluate Community Support for continuing Measure U through surveys, public outreach, Measure U Oversight Committee input, and Board discussion.	Fire Chief Forester			July, 2028
26	1	Measure U: Identify and retain necessary Consultants, Legal Counsel, Financial Advisors, and Public Outreach Support to evaluate and, if directed, prepare a future Measure U renewal ballot measure.	General Manager Fire Chief			July, 2029
27	1	Review and update Fire Department Hiring and Promotional Policies and Job Descriptions to reflect current standards, qualifications, duties, and organizational needs.	Fire Chief			March, 2027
28	1	Review and update the Fire Department Interview and Testing Process to ensure fairness, consistency, legal compliance, and alignment with position requirements.	Fire Chief			March, 2027

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No.	P	Action	Lead	Progress (% Complete)	Status / Comments	Schedule
29	1	Evaluate the costs, benefits, and revenue sufficiency of implementing an Online Payment System for Fire Department service fees, including customer convenience, payment tracking, collections, administrative efficiency, and whether fee revenue can support system costs.	Fire Chief			March, 2027
30	1	Identify and pursue New Funding not currently used by the Fire Department to support services, equipment, staffing, training, facilities, and capital needs; such as grants, reimbursements, partnerships, and other funding opportunities.	Fire Chief			September, 2027
31	2	Develop a Succession Plan for the Fire Chief's position.	Fire Chief			September, 2027
32	3	Update Fire and Emergency Services Webpages to improve usability, navigation, accessibility, and public access to key information.	Fire Chief IT/GIS Coordinator			July, 2029
33	3	Expand Community Risk Reduction Program offerings, including CPR, First Aid, fire extinguisher, AED, child safety, car seat, and other public safety training for the Northstar community.	Fire Chief			September, 2029
34	1	Support Northstar property owners with Homeowners Insurance challenges by sharing District wildfire-risk reduction information, coordinating with partners, and communicating Fire Department mitigation efforts within the District's authority.	Fire Chief General Manager			September, 2026 Ongoing
35	1	Develop Fire Department Training Programs that clearly document applicable standards, procedures, and policies, and maintain alignment with ISO, CFAL, NFPA, and Lexipol requirements.	Fire Chief			September, 2026 Ongoing

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No.	P	Action	Lead	Progress (% Complete)	Status / Comments	Schedule
36	2	Explore Regional Training Opportunities for Fire Dept. staff to improve efficiency, interoperability, shared resources, and consistency with mutual-aid partners.	Fire Chief			September, 2026 Ongoing
37	1	Transfer Capital Funds from the District's existing investment account to California CLASS , consistent with the District's investment policy and applicable authorization requirements.	Director Finance & Accounting			November, 2026
38	1	Policy: Create a new Year-End Surplus Allocation Policy for governmental and enterprise funds establish the annual process and priority uses for year-end operating surpluses, while preserving GM / Board discretion	General Manager Director Finance & Accounting			January, 2027
39	2	Research requirements to increase the District's Capitalization Threshold to \$10,000 and implement the change consistent with accounting standards, audit requirements, and District policy.	Director Finance & Accounting			January, 2027
40	2	Increase Interest Earnings through improved cash management by directing large deposits and excess operating cash to higher-yield accounts, while establishing a system to maintain Adequate Cash Flow in operating accounts for payroll, accounts payable, and other near-term obligations.	Director Finance & Accounting			February, 2027
41	1	Policy: Review and update the Reserve Management Policy to make it shorter, clearer, easier to administer, and more understandable to staff, the Board, and the public.	General Manager Director Finance & Accounting			March, 2027
42	1	Prepare timely Quarterly Financial Reports , including service-level budget-to-actual performance, balance sheets, capital reserve activity, combined District financial statements, and capital project financial progress, presented clearly for managers, the Board, and the public.	Director Finance & Accounting			May, 2027

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No.	P	Action	Lead	Progress (% Complete)	Status / Comments	Schedule
43	1	Budget: Improve the Annual Budget Document so it is clear, understandable, and useful to department managers, the Board, and the public.	Director Finance & Accounting			May, 2027
44	1	Budget: Create and maintain a Five-Year Financial Forecast that links operating costs, capital needs, reserves, property taxes, rates, and long-term financial sustainability.	Director Finance & Accounting			May, 2027
45	1	Budget: Clearly document Financial Policies and Key Budget Assumptions , including property tax, capital reserve targets, debt limits, intra-District costs & allocations, rate-setting principles, operating reserves, and use of one-time revenues.	Director Finance & Accounting			May, 2027
46	1	Budget: Review, update, and document Interdepartmental Cost Allocations and Property Tax Distributions to ensure they are reasonable, consistent, transparent, and support accurate service-level financial reporting.	Director Finance & Accounting			May, 2027
47	1	Budget: Present major Financial Risks and Sensitivities , such as pension costs, inflation, property-tax trends, grant uncertainty, emergencies, and project cost escalation.	Director Finance & Accounting			May, 2027
48	1	Budget: Clearly present each service's Capital Replacement Fund activity , including beginning balance, annual contributions, capital expenses, interest earned, projected ending balances, etc.	Director Finance & Accounting			May, 2027
49	1	Budget: Link the Annual Capital Budget and Five-Year Financial Forecast to the 100-Year Capital Replacement Plans by budgeting annual contribution targets for each service.	Director Finance & Accounting			May, 2027

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No.	P	Action	Lead	Progress (% Complete)	Status / Comments	Schedule
50	1	Budget: Prepare Public-Facing Budget Materials that are understandable, transparent, and useful to customers and community members.	Director Finance & Accounting			May, 2027
51	2	Evaluate and improve the District's compliance with Mitigation Fee Act , account organization, administration, and financial reporting for Connection & Mitigation Fees.	Director Finance & Accounting			July, 2027
52	2	Review, reconcile, and update Fixed Asset Records to ensure assets, values, useful lives, accumulated depreciation, and disposals are complete and accurate.	Director Finance & Accounting			July, 2027
53	2	Prepare Monthly Internal Financial Reports for management, including service-level budget-to-actual revenues and expenditures, balance sheets, capital reserve and fund balance activity, and combined District financial statements.	Director Finance & Accounting			August, 2027
54	1	Complete clean annual financial audits and present Audited Financial Statements to the Board no later than December each year.	Director Finance & Accounting			December, 2027
55	2	Evaluate the costs and benefits of Prefunding OPEB Liabilities through a California Employers' Retiree Benefit Trust (CERBT) account and recommend an appropriate funding strategy.	Director Finance & Accounting			February, 2028
56	1	Prepare and issue a Financial Audit Services RFP consistent with District procurement policies and California auditor-rotation requirements.	Director Finance & Accounting			July, 2028

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No.	P	Action	Lead	Progress (% Complete)	Status / Comments	Schedule
57	3	Prepare and submit the annual budget to earn GFOA's Distinguished Budget Presentation Award .	Director Finance & Accounting			January, 2029
58	1	Participate in Inter-Agency Peer Meetings to share best practices and information, strengthen professional relationships, and stay informed on emerging public finance and accounting issues.	Director Finance & Accounting			September, 2026 Ongoing
59	1	Prepare and maintain a Fire Department Fiscal Sustainability Analysis (FSA) and financial Dashboard evaluating long-term revenues, operating costs, debt, pension and OPEB liabilities, capital needs, reserves, service-level funding requirements, and policy targets.	Human Resources & Admin Manager Director Finance & Accounting			September, 2026
60	1	Coordinate the FSA with the Fire Chief's Operations Report so the two reports reconcile, are updated and presented together, and clearly link service-level decisions to their financial impacts.	Human Resources & Admin Manager Director Finance & Accounting			September, 2026
61	1	Policy: Review and update the Pension Cost Management Policy to establish clear criteria for making Additional Discretionary Payments (ADPs) to CalPERS, depositing funds into the CEPPT, and using CEPPT funds for UAL payments, normal costs, or other required pension expenses.	Human Resources & Admin Manager General Manager Director Finance & Accounting			December, 2026
62	2	Standardize Documents and Templates to improve consistency, readability, and efficiency across departments.	Human Resources & Admin Manager			January, 2027
63	1	Pension Funding Strategy: Annually evaluate the District's CalPERS funded status, UAL balance and interest cost, CEPPT balance, available cash flow, and projected pension costs to determine the most cost-effective allocation of available funds between CalPERS payments and CEPPT prefunding.	Human Resources & Admin Manager General Manager Director Finance & Accounting			February, 2027

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No.	P	Action	Lead	Progress (% Complete)	Status / Comments	Schedule
64	1	Negotiate a successor MOU with the International Union of Operating Engineers, Stationary Local 39, AFL-CIO, in good faith to support fair labor relations, workforce stability, fiscal sustainability, and continued delivery of high-quality Utility Department services.	Human Resources & Admin Manager General Manager Director of Public Works			April, 2027
65	2	Evaluate and Streamline Financial, Billing, Administrative, and Accounting Processes while maintaining legal, GASB, and District policy compliance; eliminate or redesign activities that do not provide sufficient value, improve controls, or justify the staff time required (e.g., AP frequency, billing frequency, etc.)	Human Resources & Admin Manager Director Finance & Accounting			June, 2027 Ongoing
66	2	Prepare FSAs for other Governmental services: Fuels Management, Roads, Trails, Snow Removal.	Human Resources & Admin Manager Director Finance & Accounting			October, 2027
67	2	Update Records Retention Policy	Human Resources & Admin Manager			December, 2027
68	2	Review and update the District Personnel Guide to improve clarity, consistency, legal compliance, and alignment with current District practices.	Human Resources & Admin Manager			February, 2028
69	2	Review and update the Board Handbook with Board input to clarify governance roles, expectations, procedures, and District practices.	Human Resources & Admin Manager			March, 2028
70	1	Negotiate a successor MOU with the Northstar Professional Firefighters' Association, IAFF Local 5107, in good faith to support fair labor relations, workforce stability, fiscal sustainability, and continued delivery of high-quality Fire Department services.	General Manager Fire Chief Human Resources & Admin Manager			June, 2028

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No.	P	Action	Lead	Progress (% Complete)	Status / Comments	Schedule
71	2	Maintain and strengthen NCSD's Workplace Culture by updating District culture documents and continuing Board-management-staff engagement to support employee and customer satisfaction.	General Manager Human Resources & Admin Manager			December, 2028
72	3	Evaluate Insurance and Employee Benefit Providers to maintain or improve employee benefits while reducing District costs, with priority on the highest-cost programs affecting the budget.	Human Resources & Admin Manager			February, 2029
73	1	Develop Administrative and Finance Staff through cross-training, professional development, and expanded responsibilities to increase knowledge, capabilities, organizational capacity, and succession readiness.	Human Resources & Admin Manager Director Finance & Accounting			September, 2026 Ongoing
74	1	Administer New Residential Construction permits through application processing, fee collection, design review, inspection, final approval, and work order coordination.	Admin Specialist Technical Program Administrator Director of Public Works Utility Operations Supervisor			September, 2026 Ongoing
75	2	Evaluate feasibility of District Membership in T-TSA , including costs, benefits, liabilities, capacity rights, governance representation, Prop 218 rate impacts, exit options, and Board/staff workload; does membership improve influence enough to justify the added responsibility.	General Manager			April, 2027
76	2	Evaluate the District's Sewage Export and Transmission Agreement to ensure costs, maintenance, repair, replacement, capacity, and operational responsibilities are allocated using an industry-standard cost-of-service basis for shared wastewater infrastructure.	General Manager Director of Public Works			July, 2027
77	1	Manage Administrative and Finance Functions Collaboratively and cohesively to improve communication, coordination, efficiency, accountability, and workplace culture.	General Manager Human Resources & Admin Manager Director Finance & Accounting			September, 2026 Ongoing

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No.	P	Action	Lead	Progress (% Complete)	Status / Comments	Schedule
78	1	Administer Northstar CFD No. 1 (Mello Roos) in accordance with bond documents, special tax requirements, reimbursement obligations, and foreclosure procedures to protect the District, its customers, and bondholder interests.	General Manager			September, 2026 Ongoing
79	1	Strengthen Relationships with Community Leaders, Groups, and Associations to improve communication, coordination, and alignment with District priorities. (e.g., Vail, TMR, NPOA, Sawmill Heights, Granite Peak, CAMCO, etc.).	General Manager Fire Chief Director of Public Works Utilities Operations Supervisor			September, 2026 Ongoing
80	1	Develop a Succession Plan for Management staff .	General Manager			September, 2026 Ongoing
81	1	Recruit and hire administrative and fire personnel who strengthen team culture, expand organizational capacity, and support effective Succession Planning .	General Manager Director of Public Works Fire Chief			September, 2026 Ongoing
82	1	Develop a Succession Plan for Directors of the Board .	General Manager			September, 2026 Ongoing
83	2	Use 2026 Customer, Board and Staff Survey Results to guide District service improvements, policy decisions, and strategic priorities.	General Manager			September, 2026 Ongoing
84	2	Evaluate and communicate the potential financial, administrative, and operational impacts of the proposed Incorporation of Eastern Placer County to support management and Board decision-making.	General Manager			September, 2026 Ongoing

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No.	P	Action	Lead	Progress (% Complete)	Status / Comments	Schedule
85	1	WEF: Prepare and maintain a WEF Fiscal Sustainability Analysis evaluating long-term revenues, operating costs, debt, capital replacement needs, reserves, rate requirements, and financial risks.	Director of Public Works Human Resources & Admin Manager Director Finance & Accounting			October, 2026 (quarterly) June, 2030 (annually)
86	1	WEF: Close the Wood Energy Facility (WEF) Funding Gap through final funding, grant, financing, rate, and/or partnership strategies.	Director of Public Works			June, 2027
87	1	WEF: Establish the WEF Budget Structure , chart of accounts, cost centers, internal controls, and financial reporting needed to separately track construction, operating costs, revenues, reserves, and capital needs.	Director of Public Works Director Finance & Accounting General Manager			June, 2027
88	1	WEF: Prepare the WEF for Annual Audit Requirements by establishing complete documentation, asset records, grant and project-cost tracking, revenue recognition, and supporting accounting procedures.	Director of Public Works Human Resources & Admin Manager Director Finance & Accounting			June, 2027
89	2	WEF: Develop and implement the Financial, Accounting, Administrative, and Operational Business Processes necessary to support startup and ongoing operation of the Wood Energy Facility and Energy service.	General Manager Director of Public Works Utility Operations Supervisor Director Finance & Accounting			October, 2028
90	1	WEF: Complete Construction , including remaining site work, equipment installation, utility connections, inspections, and project closeout.	Director of Public Works			December, 2028
91	2	WEF: Establish Financial and Administrative Procedures for woody biomass procurement, ash disposal, partner-agency transactions, power sales, contracts, and other WEF-related revenue and expense activities.	Director of Public Works Human Resources & Admin Manager Director Finance & Accounting			December, 2028

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No.	P	Action	Lead	Progress (% Complete)	Status / Comments	Schedule
92	1	WEF: Develop and implement Meter-Reading, Usage Validation, Billing, Collections, Customer Account, and Dispute-Resolution processes for the new Energy service.	Director of Public Works Utility Operations Supervisor Human Resources & Admin Manager Director Finance & Accounting			February, 2029
93	1	WEF: Complete commissioning and Transition to Operations , including testing, training, operating procedures, performance verification, and service startup.	Director of Public Works			March, 2029
94	2	WEF: Develop clear management and Board Financial Reports and Performance Measures for the WEF, including energy production, sales, revenues, operating costs, fuel costs, and budget performance.	Director of Public Works Human Resources & Admin Manager Director Finance & Accounting			March, 2029
95	2	WEF: Develop an Outreach, Tour, and Presentation Management Program to provide public education while minimizing staff impacts through standard materials, scheduled tour windows, visitor protocols, self-guided resources, and a coordinated process for responding to conference and industry presentation requests.	Director of Public Works			May, 2029
96	3	WEF: Renegotiate Heat-Purchase Agreements with Village entities and NPOA as needed to align rates with the financial model, support sustainable operations, fund capital replacement, and repay debt.	General Manager Director of Public Works			March, 2031
97	3	WEF: Prepare a Energy Capital Replacement Plan (CRP) consistent with the District's other CRPs to identify long-term asset replacement needs, costs, schedules, and annual funding targets.	Director of Public Works Utility Operations Supervisor			March, 2031
98	2	WEF: Support implementation of the new Energy service by identifying and resolving Unforeseen Financial, Administrative, Accounting, Billing, Regulatory, and Operational Needs as they arise.	Director of Public Works Utility Operations Supervisor Human Resources & Admin Manager Director Finance & Accounting			September, 2026 Ongoing

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99	2	Secure Martis Valley Trail Funding for Segment 4 to complete planning, CEQA, design, right-of-way acquisition, permitting, and construction from the Village to Brockway Summit.	Director of Public Works			September, 2030
100	2	Complete Martis Valley Trail Segment 4 by completing planning, CEQA, design, right-of-way acquisition, permitting, and construction from the Village to Brockway Summit.	Director of Public Works			December, 2031
101	3	Update the District Water Ordinance to maintain compliance with applicable SWRCB, DWR, and other regulatory requirements, and to support District-driven water management initiatives.	Director of Public Works			December, 2026
			Director Finance & Accounting			(Compliance)
			General Manager			
102	1	Complete Annual Sewer System Report and submit through CIWQS , on April 1, as required.	Technical Program Administrator			June, 2030
			Utility Operations Supervisor			
			Director of Public Works			March, 2027
103	2	Annually update the First Five Years of each CRP and the Road Maintenance Plan with project-level cost estimates to inform the five-year capital outlook in the Annual Budget.	Utility Operations Supervisor			Annually
			Fire Chief			
			Director of Public Works			March, 2027
104	2	Prepare Annual Martis Valley Groundwater Management Plan (GMP) reports and the 2035 comprehensive update in coordination with PCWA and TDPUD after Water Year.	Director of Public Works			March, 2027
			Technical Program Administrator			Annually
105	2	Evaluate the costs, benefits, customer impacts, and administrative efficiency of the District's Billing and Revenue-Collection Methods , including billing frequency, third-party direct billing, and collection through the County property-tax roll. Recommend best method for water, sewer, energy, garbage, Measure E, Measure U, and property-tax revenues.	Director of Public Works			April, 2027
			General Manager			
			Human Resources & Admin Manager			
			Director Finance & Accounting			

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No.	P	Action	Lead	Progress (% Complete)	Status / Comments	Schedule
106	2	Update the Road Maintenance Plan every five years to prioritize County-owned road maintenance, rehabilitation, and replacement projects performed by NCSD, and link the plan to the Roads capital forecast to identify project timing, cost estimates, funding sources, and long-term revenue needs.	Director of Public Works			June, 2027
107	1	Complete Sewer System Management Plan (SSMP) Audit Reports every three years, as required.	Director of Public Works Utility Operations Supervisor Technical Program Administrator			March, 2028
108	2	Complete Water Storage Tank Inspections and Cleaning every five years to protect water quality, assess tank condition, and schedule maintenance items in the Capital Replacement Plan .	Director of Public Works			September, 2028
109	2	Update Capital Replacement Plans (CRPs) every five years to include analyses of asset conditions, project priorities, cost estimates, and asset replacement timing for Water, Sewer, Fire, Solid Waste, Roads, Snow, Fuels Management, Energy, and Trails .	Director of Public Works Fire Chief Utility Operations Supervisor Forester IT/GIS Coordinator General Manager			December, 2028
110	1	Complete a Five-Year Rate Study and Cost-of-Service Analysis for the District's water, sewer, and garbage enterprise funds to establish equitable user rates, capital replacement contributions, and connection fees; administer Proposition 218 proceedings as required.	Director of Public Works Director Finance & Accounting			April, 2029
111	3	Update the District's Sewer Ordinance to maintain compliance with applicable SWRCB, County Public Health, and other regulatory requirements, and to support District-driven sewer management initiatives.	Director of Public Works Director Finance & Accounting General Manager Technical Program Administrator Utility Operations Supervisor			June, 2030
112	3	Update the District's Water Standard Details to reflect current regulatory requirements, District standards, construction practices, and long-term maintenance needs.	Director of Public Works Utility Operations Supervisor Technical Program Administrator			June, 2030

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113	3	Update the District's Sewer Standard Details to reflect current regulatory requirements, District standards, construction practices, and long-term maintenance needs.	Director of Public Works Utility Operations Supervisor Technical Program Administrator			June, 2030
114	1	Update and certify the SSMP every six years, as required.	Director of Public Works Utility Operations Supervisor Technical Program Administrator			March, 2031
115	2	Prepare a Water Master Plan as an appendix to the WSMP to evaluate water supply, demand projections, storage, distribution capacity, fire-flow needs, system reliability, regulatory compliance, capital improvements, replacement priorities, cost estimates, and long-term funding requirements.	Director of Public Works Technical Program Administrator			August, 2031
116	3	Prepare a Sewer Master Plan , including a hydraulic model, to evaluate sewer system capacity, condition, regulatory compliance, growth assumptions, inflow and infiltration, maintenance needs, capital improvements, replacement priorities, cost estimates, and long-term funding requirements.	Director of Public Works			August, 2031
117	1	Coordinate developer-driven Project Approvals from agreement execution and plan review through inspections, fee collection, infrastructure dedication, easement verification, and warranty administration.	Director of Public Works			September, 2026 Ongoing
118	2	Conduct Annual Water Quality Flushing Program to remove sediment, maintain water quality, and facilitate Fire Department hydrant operability and flow testing.	Utility Operations Supervisor Fire Chief			October, 2026 Annually
119	2	Continue Annual Hydrant Maintenance Program to complete prioritized repairs identified through Hydrant Testing.	Utility Operations Supervisor Fire Chief			October, 2026 Annually

NCSD Five-Year Strategic Plan - Work Plan

August 19, 2026

Priority (P) 1: Critical project that must be accomplished on time.

Priority (P) 2: Important project but that can be delayed if needed to complete a #1 priority project.

Priority (P) 3: Desirable project that can be delayed or cancelled to complete a #1 or #2 priority project.

No.	P	Action	Lead	Progress (% Complete)	Status / Comments	Schedule
120	1	Complete Annual County Hazardous Materials Business Plan permit renewals by March 1 for District facilities to maintain compliance.	Senior Utility Services Worker Fire Chief Utility Operations Supervisor			February, 2027 Annually
121	1	Submit Annual DTSC Electronic Verification Questionnaire (eVQ) for District hazardous waste ID #'s by March 31.	Utility Operations Supervisor			March, 2027 Annually
122	1	Complete Annual Fleet Emissions Reporting and plan for applicable zero-emission vehicle and equipment transition requirements by April 1.	Senior Utility Services Worker Utility Operations Supervisor			March, 2027 Annually
123	1	Maintain Annual USA North registration in July and complete timely responses to underground utility locate requests.	Utility Operations Supervisor Director of Public Works Senior Utility Services Worker			July, 2027 Annually
124	2	Conduct Valve Exercise Program every four years to verify valve operability, document condition, and identify maintenance and replacement needs.	Utility Operations Supervisor			September, 2030
125	2	Clean and inspect the Sewer Siphon Mains every six years to remove debris, assess condition, and inform the timing of replacement projects in the Capital Replacement Plan (CRP).	Utility Operations Supervisor Senior Utility Services Worker Technical Program Administrator			September, 2032
126	1	Administer the Safety and Injury and Illness Prevention Program through annual VectorSolutions safety training, SCBA fit-testing, crane inspections, fire extinguisher servicing, and eyewash testing and replacement, with CPR/AED training and DOT driver physicals every two years.	Utility Operations Supervisor Human Resources & Admin Manager			September, 2026 Ongoing

NCSD Five-Year Strategic Plan - Work Plan

August 19, 2026

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Priority (P) 3: Desirable project that can be delayed or cancelled to complete a #1 or #2 priority project.

No.	P	Action	Lead	Progress (% Complete)	Status / Comments	Schedule
127	1	Maintain SCADA system through daily staff monitoring and operation, consultant-performed service, and phased programmable logic controller (PLC) replacement.	Utility Operations Supervisor Technical Program Administrator			September, 2026 Ongoing
128	1	Complete Sewer Flushing and Television Inspection (TVI) for one-sixth of the sewer system annually to identify blockages, defects, and maintenance needs, per the SSMP.	Utility Operations Supervisor			September, 2026 Ongoing
129	1	Implement VUEWorks Work Orders for I-90 sewer clearance / pressure-testing.	IT/GIS Coordinator Admin Specialist Utility Operations Supervisor			January, 2027
130	1	Utilize VUEWorks to centralize, track, assign, and streamline Work Order Requests .	IT/GIS Coordinator Admin Specialist Utility Operations Supervisor			January, 2027 Ongoing
131	2	Update the Information Technology (IT) Master Plan Annually to define the District's future technology direction, including cloud system architecture, cybersecurity policies, project sequencing, equipment replacement, and funding requirements.	IT/GIS Coordinator			March, 2027 Annually
132	2	Improve the Meter-Set Process and Work Order Data Fields to improve tracking, billing, and asset records.	IT/GIS Coordinator Utility Operations Supervisor Technical Program Administrator Admin Specialist			April, 2027
133	1	Establish Artificial Intelligence (AI) guidelines for the ethical, secure, and effective use of AI, consistent with cybersecurity, privacy, and public agency requirements.	IT/GIS Coordinator General Manager Director of Public Works			June, 2027

NCSD Five-Year Strategic Plan - Work Plan

August 19, 2026

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Priority (P) 3: Desirable project that can be delayed or cancelled to complete a #1 or #2 priority project.

No.	P	Action	Lead	Progress (% Complete)	Status / Comments	Schedule
134	1	Complete Prioritized Initiatives identified in the IT Master Plan according to established timelines and budgets.	IT/GIS Coordinator			September, 2026 Ongoing
135	2	Update the District Website to improve usability, navigation, accessibility, transparency, and public access to current information across all District services.	IT/GIS Coordinator			September, 2026 Ongoing
136	3	Expand Geographic Information System (GIS) use across departments to improve field data collection, operational efficiency, and data-driven decision-making.	IT/GIS Coordinator			September, 2026 Ongoing
137	2	Incorporate the Field Backflow Assembly Survey form into the final work order template	Technical Program Administrator Admin Specialist			December, 2026
138	1	Complete Annual Water Diversion and Use Reports to maintain District's Water Rights by January 31.	Technical Program Administrator Director of Public Works			January, 2027 Annually
139	1	Complete Annual Reports (eARs) for the Northstar and Martis Valley Water Systems by April 1.	Technical Program Administrator			March, 2027 Annually
140	1	Prepare Annual Consumer Confidence Reports (CCRs) for the Northstar and Martis Valley Water Systems by July 1.	Technical Program Administrator Admin Specialist			June, 2027 Annually

NCSD Five-Year Strategic Plan - Work Plan

August 19, 2026

Priority (P) 1: Critical project that must be accomplished on time.

Priority (P) 2: Important project but that can be delayed if needed to complete a #1 priority project.

Priority (P) 3: Desirable project that can be delayed or cancelled to complete a #1 or #2 priority project.

No.	P	Action	Lead	Progress (% Complete)	Status / Comments	Schedule
141	2	Update the Water System Management Plan (WSMP) every five years to reflect current system conditions, regulatory requirements, capital needs, and District water management priorities.	Technical Program Administrator Utility Operations Supervisor Director of Public Works			April, 2029
142	1	Maintain the Chemical Monitoring Program for both water systems.	Technical Program Administrator			September, 2026 Ongoing
143	1	Update the Cross-Connection Control Program as needed to maintain compliance with SWRCB.	Technical Program Administrator Director of Public Works			September, 2026 Ongoing
144	2	Maintain a Water Loss Program with annual water loss calculations to track system performance, support regulatory compliance, and identify opportunities to reduce water loss.	Technical Program Administrator Director of Public Works			September, 2026 Ongoing
145	3	Manage the Leak Detection Program through software-assisted water use monitoring, timely leak response, and field support for major bursts and difficult-to-identify continuous water use.	Admin Specialist Technical Program Administrator			September, 2026 Ongoing



N•C•S•D

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General Manager

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AGENDA ITEM #7

Director Reports

There is no written report for this agenda item.



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General Manager

Mike Geary, PE

General Manager's Report

DATE: September 16, 2026

TO: District Board Members

FROM: Mike Geary, General Manager

SUBJECT: General Manager's Report – For Information Only

BACKGROUND: The discussion section below provides information from the District's management on current projects and activities that are not the subject of a separate report. This report is prepared to provide new information and recent progress only.

DISCUSSION: The General Manager participated in the following meetings in the last two months:

- Direct Reports – weekly with Fire Chief, Director of Finance and Accounting, HR&AM / Board Secretary, and Director of Public Works.
- Five-Year Strategic Plan – two meetings with consultant and DPW Martin.
- Lunch Meeting with each three shifts of the Fire Dept.
- Northstar CFD #1 – counsel and bondholders' counsel.
- Northstar CFD #1 – two meetings with Information Technology / GIS Coordinator Goates to prepare GIS Exhibits.
- PCWA – Lunch with US Representative Ami Bera.
- Monthly Board Meeting Prep Meetings – HR&AM Zangara, DPW Martin, DFA Plexico, and Chief Gibeaut.
- Monthly Administration Dept. Meetings – staff.
- NCSD Annual Reno Aces Baseball Game.
- Operations Dept. / GM Lunch – Utilities Dept. staff.
- Director Roeder – Grants and Community Relations.
- Eastern Placer County Fire Service MSR – Phase One – Chief Gibeaut, Fire Chiefs from Truckee, North Tahoe, and Olympic Valley Fire Depts., and LAFCo representatives.
- Acquisition of Tahoe Truckee Sierra Disposal – Recology General Manager Logan Harvey, TTSD Owner Jeff Collins, and DPW Martin.

- **PCWA Quarterly East Slope Water Purveyors Financial Assistance Program (FAP) Meeting – PCWA staff, PCWA Director for District 5 Josh Alpine, local water district representatives, DPW Martin.**
- **Fire Dept. Financial Sustainability Analysis (FSA) – HR&AM / BS Zangara.**
- **CFD Bondholders Northstar Site Visit – Bondholder Counsel, TMR representative, bondholders, Counsel Austin Cho, Goodwyn Consulting Group representative, and DPW Martin.**
- **NCSD FY 2025-26 Financial Audit – James Marta and Co. representative.**
- **T-TSA Monthly General Managers Meeting.**

ATTACHMENTS: N/A

DATE PREPARED: September 10, 2026



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General Manager

Mike Geary, PE

Fire Chief

Jason Gibeaut

DATE: September 16th, 2026
TO: District Board Members
FROM: Jason Gibeaut, Fire Chief
SUBJECT: Fire Chief's Report – For Information Only

BACKGROUND:

The section below provides information from the Fire Department on its current projects that are not the subject of a separate report. This report is formatted to provide new information and recent progress only.

OPERATIONS:

- Prepare for upcoming executive briefings before the Board.
- Publish all new Lexipol policies for personnel to follow.
- Developed specs for new engine. Meetings with vendor and purchasing committee.
- Explore means to recover costs on incidents.
- Prepare and speak at NPOA Annual Members meeting.
- Ongoing review of LAFCO's MSR.
- Inspections for the issuance of operational permits.
- Attend Placer County Evacuation and Transportation meeting.
- Update Compliance Engine which tracks Fire & Life Safety inspections of commercial and state-mandated properties.
- Bi-monthly meetings with Fuels Management to discuss upcoming season's required work.
- Perform plans review submittals and construction inspections (new residential construction, deck remodels, battery storage, etc....)
- Review fire code and standards to educated on certain requirements for construction and fire & life safety concerns.
- Attached is a report reflecting the number and types of calls NFD was dispatched over the last month.

FUELS MANAGEMENT

GREEN WASTE CURBSIDE PICK-UP

June 6, 2022 – August 31, 2026

- All five scheduled curbside pickup dates have been completed for the 2026 season.
- Since the program began in June 2022, more than **3,200 cubic yards (yd³) of green waste** have been collected from Northstar property owners and transported to appropriate disposal facilities.
- A total of **25 individual pickup dates** has been completed to date. An additional **25 pickup dates** are planned between 2027 and 2032.

MEASURE U – HISTORICAL UPDATE

July 1, 2022 – August 31, 2026

- Through the first five years of Measure U, the Northstar Fire Department (NFD) has been able to capitalize on historically favorable per-acre forest treatment costs secured through its annual competitive Request for Proposal (RFP) process. These competitive rates have allowed NFD to maximize the value of Northstar taxpayer dollars while significantly increasing the number of acres that are treated and maintained annually.
- **Completed Measure U project area:** 768 acres
- **Remaining Measure U project area:** 230 acres
- Measure U project work within the **300-foot zone** has been completed. Project work beyond the 300-foot zone remains to be completed. Completion of this work will depend upon favorable weather conditions and the seasonal closure of the mountain bike park.

Since 2022, the Fuels Management Program has been **awarded** more than **\$2.8 million in wildfire prevention grants**. Every grant dollar awarded has been, and will continue to be, directed toward on-the-ground forest restoration and fuels reduction projects within the Northstar Community Services District (NCSD) Wildfire Prevention Zone (WPZ).

INSURANCE ASSISTANCE

- Requests from residential property owners seeking assistance with **property insurance retention and available insurance discounts** have increased during the past three months.
- Property owners insured through the California FAIR Plan are increasingly requesting documentation from the Fuels Management Department regarding defensible space and community-level wildfire mitigation activities.
- The Fuels Management Department continues to assist property owners by documenting the wildfire mitigation, defensible space, and forest fuels reduction efforts completed by the Northstar Fire Department and NCSD. This information can be used by property owners when seeking applicable wildfire mitigation discounts or provide supporting documentation to their insurance carrier.

PILE BURNING

As fall approaches, preparations will begin for the upcoming pile-burning season. This process includes:

- Working with contracted forestry crews to accurately inventory burn piles constructed during the current project season that have sufficiently cured and are properly covered for fall and winter ignition.
- Determining the number and locations of burn piles remaining from the previous project season that are ready for burning and mapping those locations.
- Coordinating with the appropriate CAL FIRE Battalion Chief to determine whether CAL FIRE resources may be available to assist with pile-burning operations.
- Preparing the required smoke management documentation and obtaining applicable permits and approvals from the **Placer County Air Pollution Control District** and **CAL FIRE** prior to ignition.

DEFENSIBLE SPACE

- The Fuels Management Department continues to perform defensible space inspections for:
 1. Short-Term Rental (STR) properties requiring three-year certification;
 2. Real estate transactions; and
 3. Voluntary property-owner inspections.

- Additional defensible space inspections and compliance efforts are currently underway for:
 1. **Martis-25**, which is being addressed as a designated focus area;
 2. Townhome and condominium associations, including privately owned residential areas and open space common areas; and
 3. Vacant parcels containing excessive or overgrown forest fuels.
- The Fuels Management Department is working with the IT Department to upgrade the **ESRI Survey123** inspection program to improve its ability to identify, document, photograph, and communicate defensible space deficiencies requiring corrective action for compliance.
- In addition, the IT Department is assisting with the collection and analysis of defensible space inspection data. This information will help identify:
 1. Which types of inspections represent the greatest volume;
 2. Which defensible space violations occur most frequently; and
 3. Which neighborhoods or areas should receive increased attention and potentially be designated as future **focus areas**.

The continued development of this data will allow the Fuels Management Department to better prioritize inspections, identify recurring compliance issues, and direct staff and program resources toward areas where defensible space improvements can provide the greatest benefit.

Respectfully Submitted,
Jason Gibeaut
Northstar Fire Chief

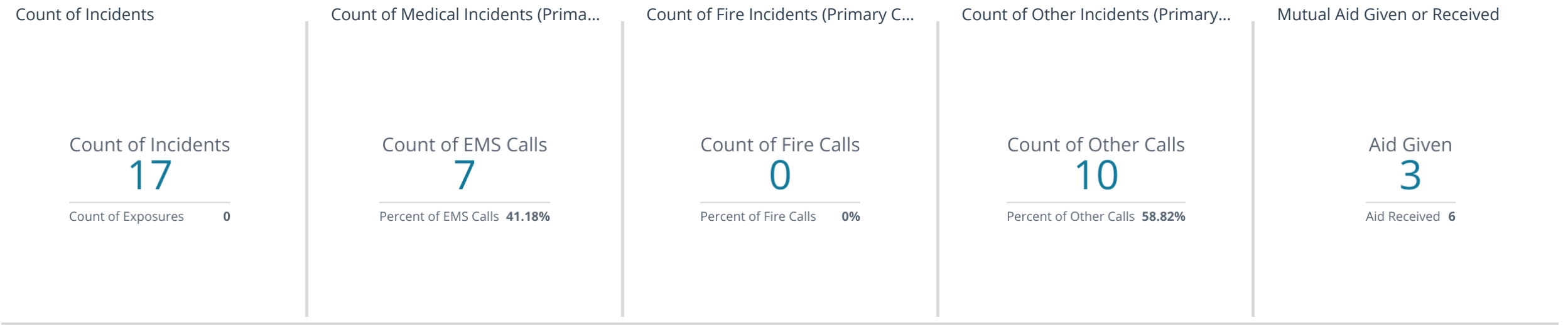
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Incident onset8/19/26 to 9/16/26

Incident statusLocked

Incident Types (NERIS)

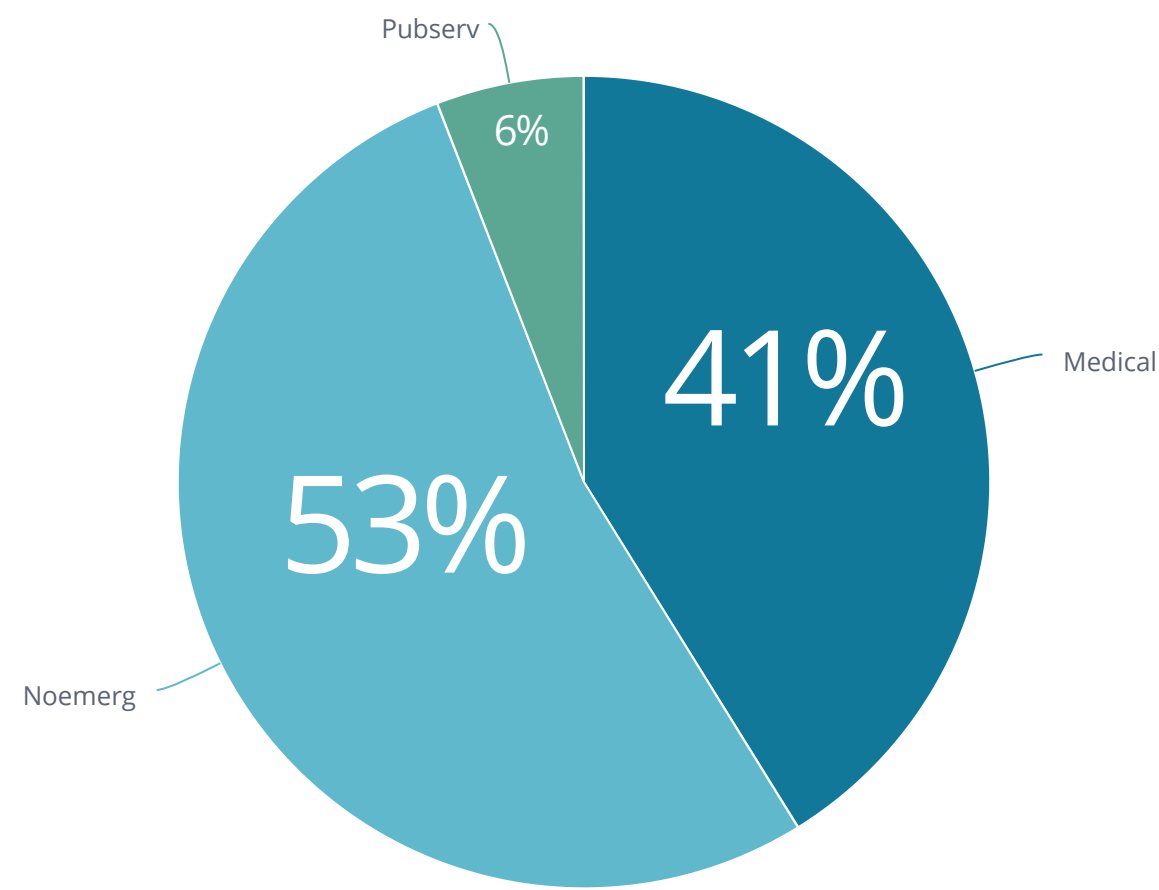


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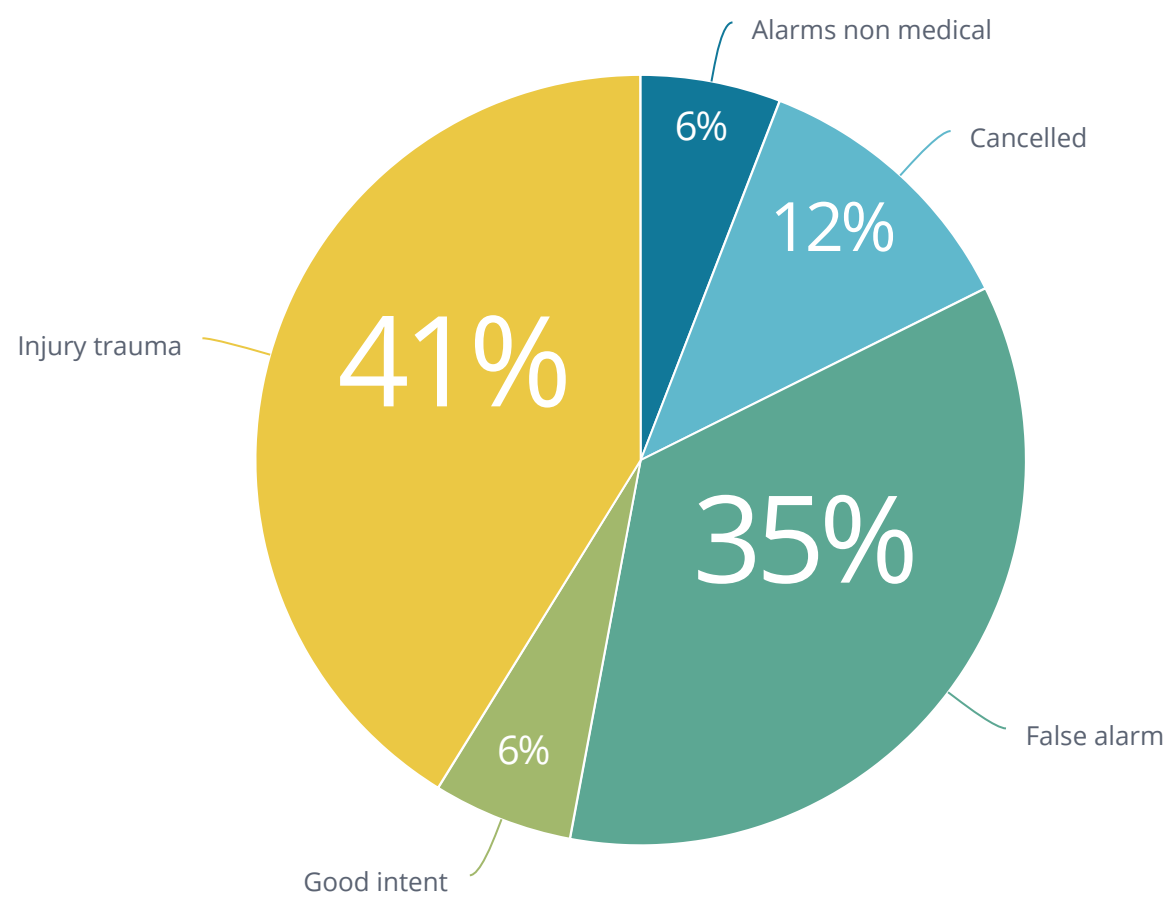
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Primary Incident Type by Category



Primary Incident Types by Subcategory



Filter statement

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Incident onset8/19/26 to 9/16/26

Incident statusLocked

Primary Incident Types (by month)

Primary Incident Type	Incidents		
	08/2026	09/2026	Grand Total
Accidental alarm	1	1	2
Cancelled		2	2
Fall	3	2	5
Fire / smoke alarm	1		1
Malfunctioning alarm	4		4
Motor vehicle collision		1	1
Other traumatic injury		1	1
Smoke from non-hostile source (Smoke scare)		1	1
Grand Total	9	8	17

Additional Incident Types (by month)



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Public Works Report

DATE: September 16, 2026
TO: Board of Directors
FROM: Eric Martin, Director of Public Works
SUBJECT: Public Works Report – For Information Only

BACKGROUND: The updates below provide information on the District's public works services, projects, and programs that are not the subject of a separate report. This report is formatted to provide new information and recent progress only.

DISCUSSION:

- **Martis Valley Trail**
 - Segment 4: DPW Martin drafted a grant application to reallocate \$400,000 in unused Segment 3F Placer County Park Dedication Fee funding for Segment 4. County staff are in support of the request to the Board of Supervisors. DPW Martin has also requested that approximately \$200,000 in remaining Transient Occupancy Tax (TOT) funding be reallocated to Segment 4.
- **Wood Energy Facility:**
 - Funding:
 - US Forest Service Community Wood Energy Grant Program (\$1M request) – The project was selected for award. DPW Martin provided supplemental documents to the USFS Grant Program team as requested. USFS staff reported that grant agreements will be processed in their new fiscal year beginning October 1.
 - Cal Fire Wood Products and Bioenergy Grant Program (\$3M request) – Official awards are anticipated in mid-September. However, the District has been contacted by a grant program representative and successful award is unlikely.
 - Potential funding continues to be pursued with Placer County, Tahoe Mountain Resorts Foundation, Tahoe Truckee Community Foundation, and the Tahoe Fund as a backup to receiving additional CalFire funding.
- Value Engineering Design Services: Field work for the geotechnical investigation was completed. This work will inform design revisions to the building foundation to reduce costs. DPW Martin met with one of April's unsuccessful bidders to discuss whether high-value changes are being targeted. Design revisions are anticipated to be completed in November, and should adequate funding be secured, the project can be re-bid.

- **Boiler Equipment:** Staff continues to coordinate delivery with Messersmith to take delivery of the boiler equipment this fall.
- **Public Outreach:**
 - DPW Martin presented the project and provided a field walk to state officials and the Tahoe Truckee Community Foundation as part of a regional tour.
 - DPW Martin has been requested to participate in the Sierra to California All Lands Enhancement Conference in September.
- The District hosted Placer County Water Agency's convening of area water purveyors.
- DPW Martin and TPA Detwiler coordinated with Truckee Donner Public Utilities District and Placer County Water Agency representatives to finalize the Martis Valley Groundwater Basin – Groundwater Conditions Technical Memorandum for Water Years 2024 and 2025.
- DPW Martin and TPA Detwiler met with Truckee River Watershed Council and Balance Hydrologics representatives to discuss Martis Valley Creek flows in relation to District water supplies.
- DPW Martin coordinated holiday dumpster site services including an E-Waste dumpster, an additional 20-yard waste dumpster, and extra recycling pickup.

UTILITIES UPDATE:

- UOS Evans coordinated with San Joaquin Electric to repair damaged electrical equipment caused by power interruptions due to the Hawk fire.
- Internal video inspections are being performed on sewer siphon mains.
- Road patching has commenced. Priority roads include Big Springs, Martis Landing, and Beaver Pond.
- Martis Valley Trail boardwalk railing has been replaced.
- Snow season preparations are underway.
- Operations Dept. Staff is preparing to Auction 1 fleet vehicle that is no longer serviceable.

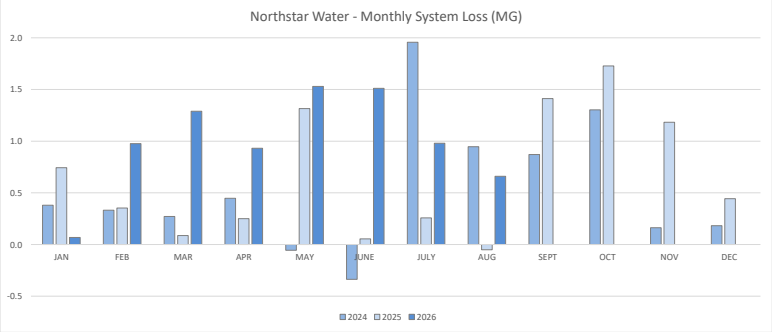
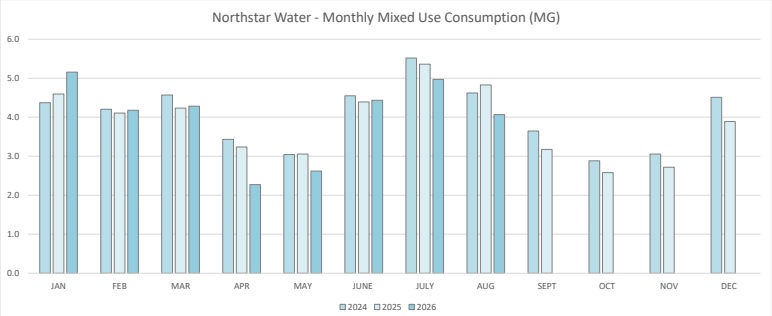
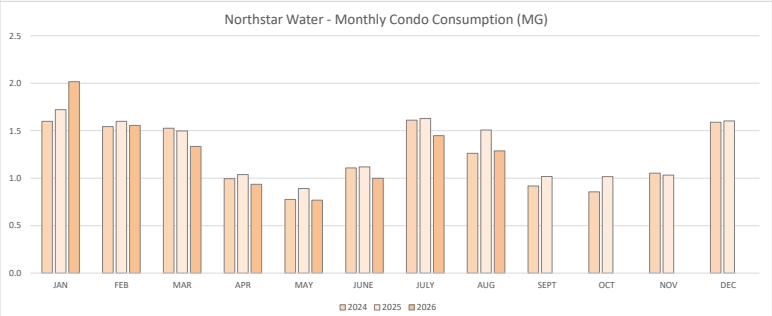
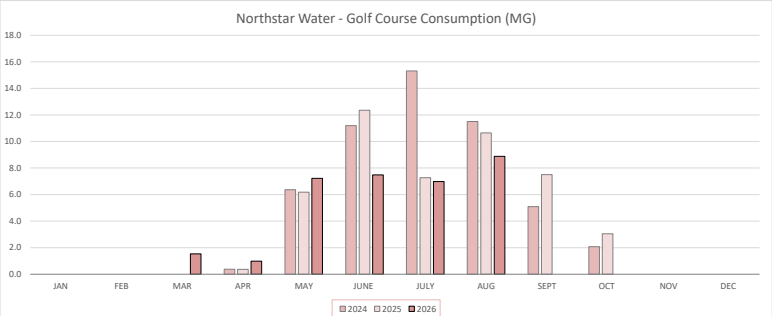
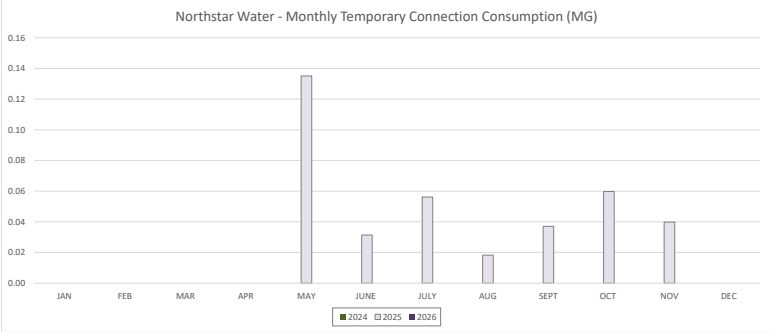
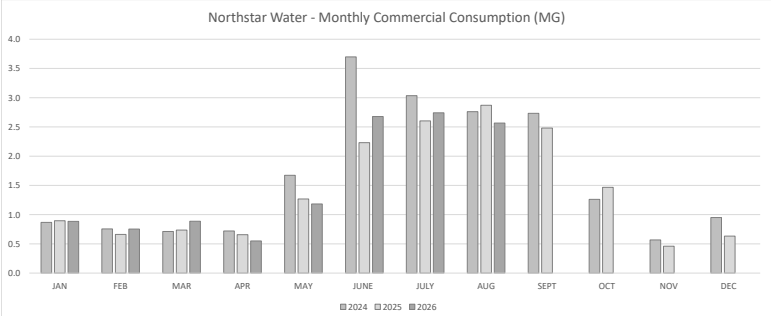
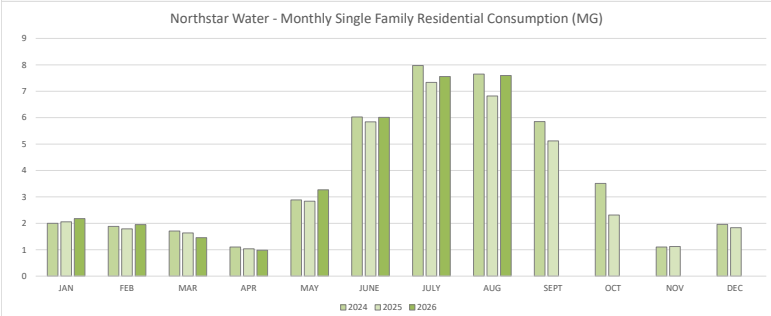
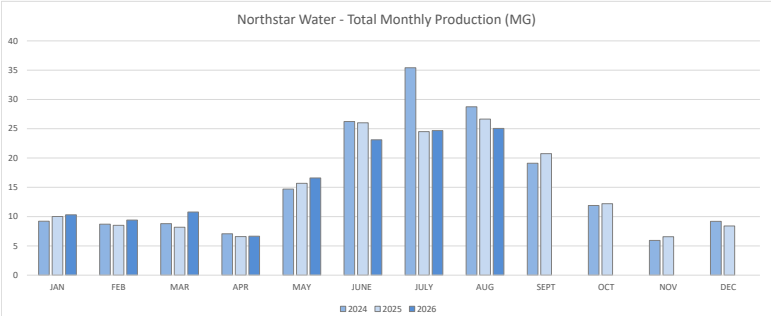
MONTHLY WATER DATA TABLE:

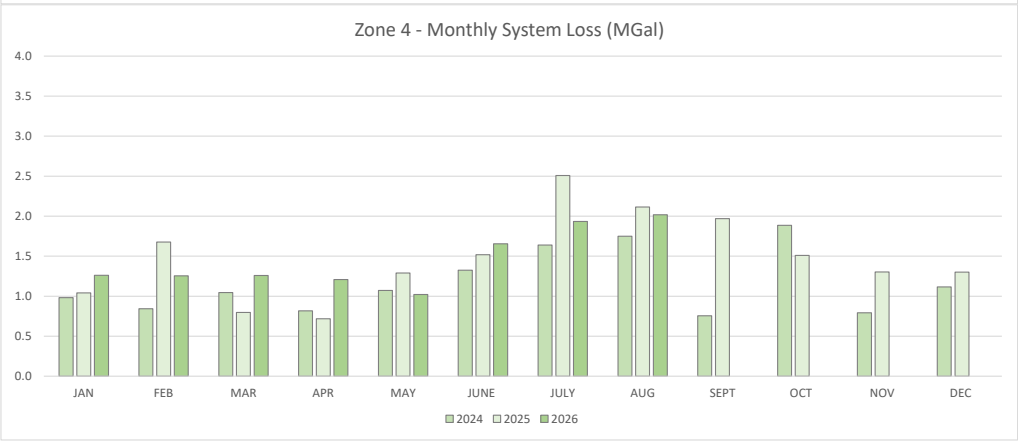
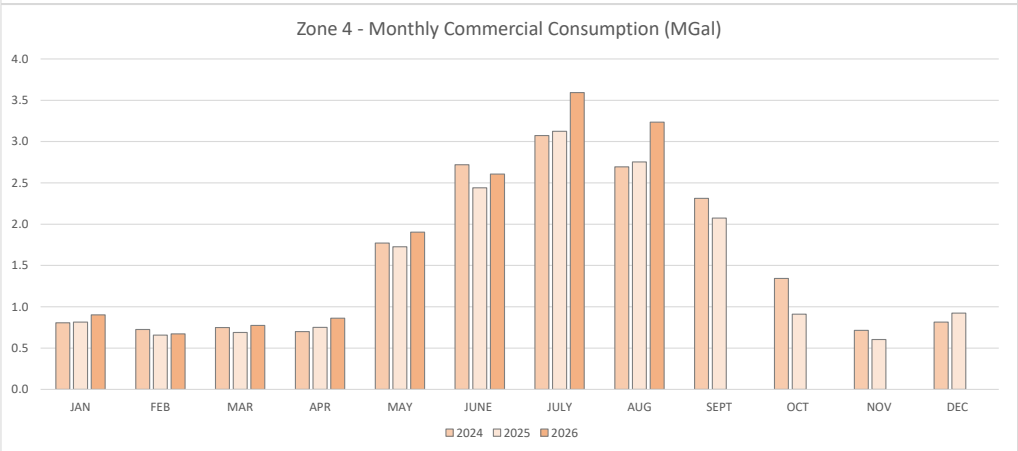
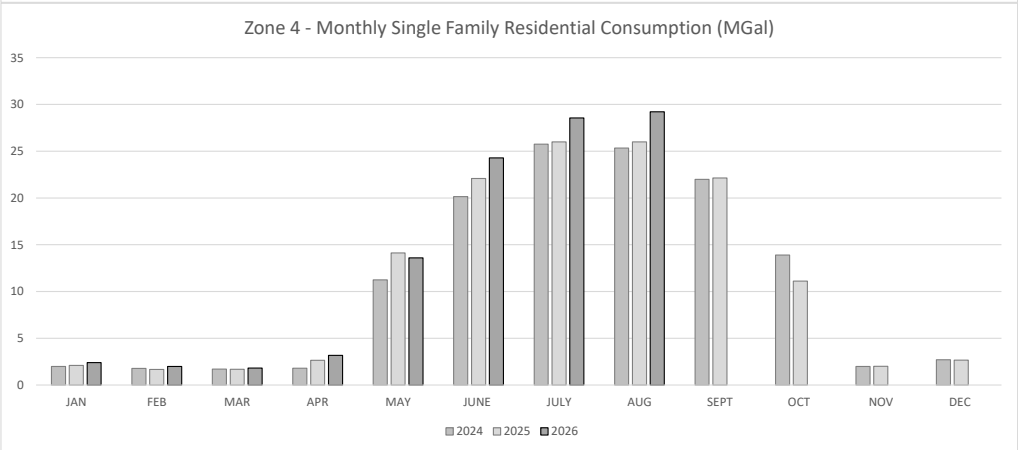
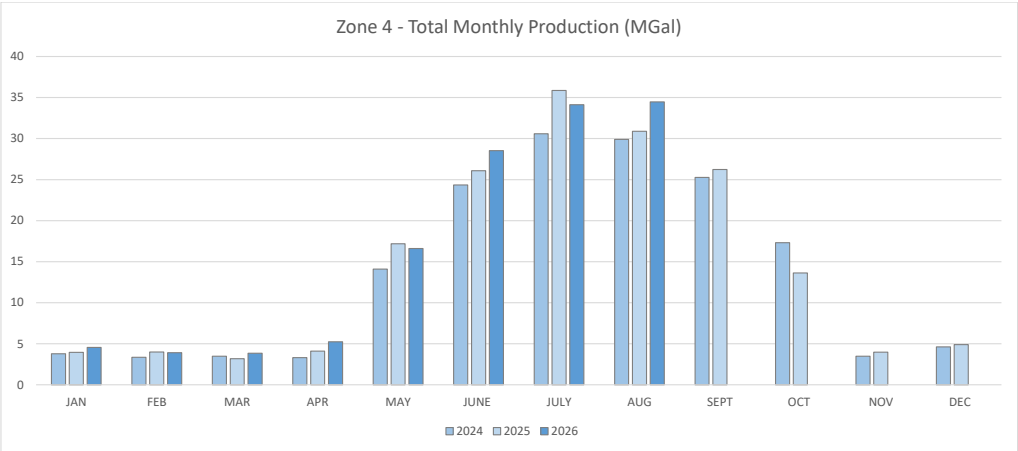
NWS Production and Pumping Data			
	Aug. 2024	Aug. 2025	Aug. 2026
WTP Production	16.1 MG	15.9 MG	16.0 MG
TH1 Production	1.5 MG	7.7 MG	8.0 MG
TH2 Production	11.2 MG	3.0 MG	1.1 MG
TH1 Static Level / Pumping Level	11.5' / n/a	61.1' / 84.8'	47.6' / 66.9'
TH2 Static Level / Pumping Level	45.4' / 111.6'	44.7' / 115.2'	31.2' / 105.7'
Northstar Drive BPS	1.4 MG	2.3 MG	1.0 MG
Spring Collection & Storage Data			
Reservoir A Volume (180 AF Capacity)	101 AF (55%)	127 AF (69%)	112 AF (62%)
Reservoir A Elevation (Max = 6,985')	6,975.5'	6,979.0'	6977.0'
Big Springs	440 GPM	390 GPM	375 GPM
Sawmill Flat	73 GPM	56 GPM	35 GPM
Maximum Storage in Tanks = 3.6 MG	2.2 MG	2.1 MG	2.2 MG

MVWS Production and Pumping Data			
	Aug. 2024	Aug. 2025	Aug. 2026
Well 1 Production	0.0 MG	16.1 MG	16.4 MG
Well 2 Production	24.7 MG	12.3 MG	13.4 MG
Well 3 Production	5.3 MG	2.5 MG	4.7 MG
Well 1 Static Level / Pumping Level	203.4' / n/a	236.4' / 264.9'	232.1' / 260.1'
Well 2 Static Level / Pumping Level	195.6' / 247.7'	219.9' / 276.7'	221.5' / 277.1'
Well 3 Static Level / Pumping Level	287.8' / 406.9'	291.5' / 428.6'	285.3' / 401.2'

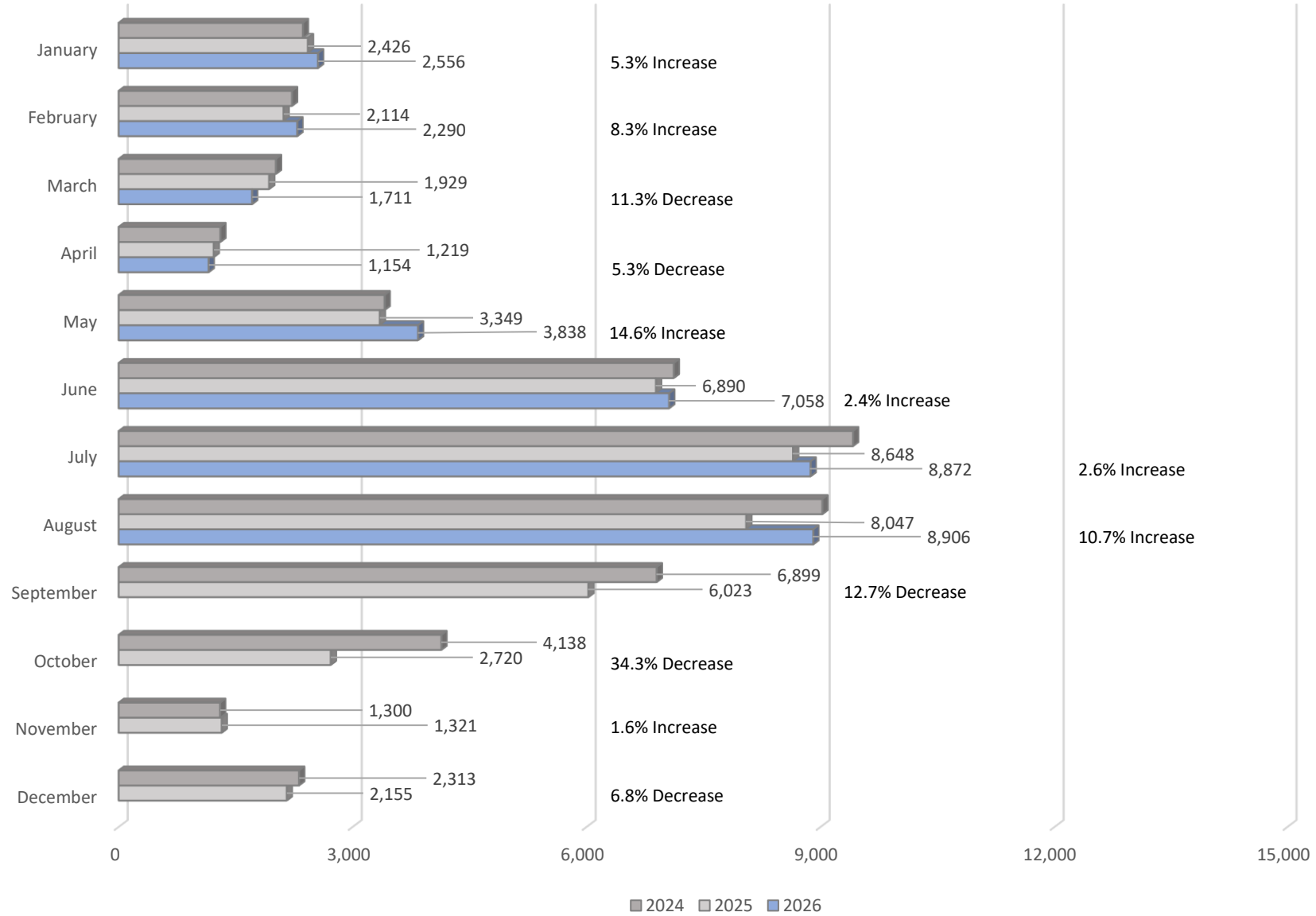
DATE PREPARED: September 4, 2026**ATTACHMENTS:**

1. Water System Production and Consumption Trends

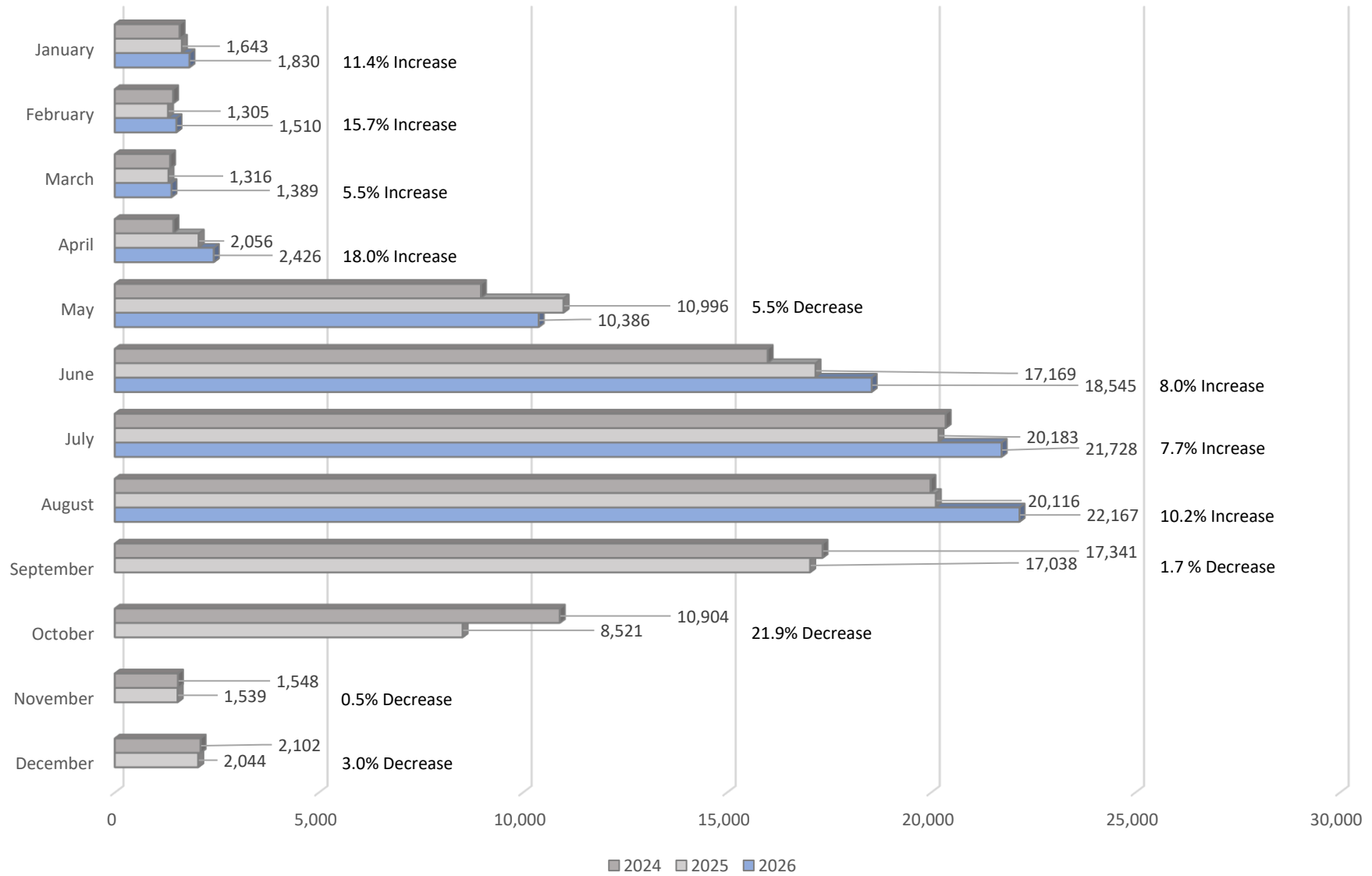




Northstar Water System Average SFR Monthly Consumption (Gallons)



Zone 4 Water System Average SFR Monthly Consumption (Gallons)





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Administrative Report

DATE: September 16, 2026

TO: Board of Directors

FROM: Julie Zangara, Human Resources & Administrative Manager/Secretary of the Board

SUBJECT: Administrative Report – For Information Only

BACKGROUND: The discussion section below provides information from the District's administrative department on current projects and activities that are not the subject of a separate report. The report is prepared to provide new information and recent progress only.

DISCUSSION: The Finance and Administration department has the following updates to report to the Board:

- Lisa Jensen has fully assumed the role of Administrative Specialist from Lauren Swanson, whose last day with the District was September 4.
- The District's Holiday Party is tentatively scheduled for Friday, December 4.
- Directors and managers should plan on staying after the October Board Meeting for the newly required Fiscal and Financial training.

ATTACHMENTS: None

DATE PREPARED: September 10, 2026

Calendar for NCSD 2026

JANUARY	FEBRUARY	MARCH
	• 1st & 2nd Quarter Financial Reporting • Ethics Training	• File Form 700 by April 1 • FY 2025 Audit Report • Budget Draft 1 • WEF – Award of Bid
APRIL	MAY	JUNE
• Budget - Draft 2 • Harassment Training	• Budget – Draft 3 • 3rd Quarter Financial Reporting • MUOC Annual Report • Election Services Resolution	• Approve FY2025/2026 Budget • Resolutions for user fees on tax rolls • Reserve Schedule A & B • Resolution to place delinquent Water charges on the Tax Roll • June 3 - Ribbon Cutting Ceremony for Martis Valley Trail
JULY	AUGUST	SEPTEMBER
• Budget needs to be in place • Finance Training • ACES Game - TBD		• 4th Quarter Financial Reporting • Establishment of Fee Schedules - NFD
OCTOBER	NOVEMBER	DECEMBER
	• 1st Quarter Financial Reporting • Measure U Annual Fiscal Report	• Nomination of Board Officers for 2026 • FY 2025-26 external audit presentation • District Holiday Party – TBA

***Tentative**

NCSA Acronym Listing

<u>Acronym</u>	<u>Definition</u>
ACOE	Army Corps of Engineers
ACWA	Association of California Water Agencies
ADP	Additional Discretionary Payment
AMR	Automatic Meter Reading
AWWA	American Water Works Association
BMP	Best Management Practices
BMS	Business Management System
BPS	Booster Pump System
CalPERS	California Public Employees' Retirement System
CAMCO	Condominium Association Management Company
CEPPT	California Employers' Pension Prefunding Trust
CC&Rs	Covenants, Conditions and Restrictions
CEQA	California Environmental Quality Act
CFD	Community Facilities District (Mello-Roos)
CIP	Capital Improvement Plan
CMMS	Computerized Maintenance Management System
COLA	Cost of Living Adjustment
CSA	County Service Area
CSDA	California Special Districts Association
CPUC	California Public Utilities Commission
CWPP	Community Wildfire Protection Plan
CY	Current Year or Calendar Year
DE	District Engineer
DFA	Director of Finance & Administration
DIP	Debtor in Possession
EDU	Equivalent Dwelling Unit
EVA	Emergency Vehicle Access
EWP	East West Partners
FASB	Financial Accounting Standards Board
FOG	Fats, Oil, and Grease
FSE	Food Service Establishment
FY	Fiscal Year
FYE	Fiscal Year End
GAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GPM	Gallons per Minute
GWMP	Groundwater Management Plan
HHC	Highlands Hotel Company
HRA	Health Reimbursement Arrangement or Human Resources Administrator
HVR	Highlands View Road
IT	Information Technology
JPA	Joint Powers Authority
LAFCo	Local Agency Formation Commission
LAIF	Local Agency Investment Fund
Lahontan	Lahontan Regional Water Quality Control Board

NCSA Acronym Listing

MCL	Maximum Contaminant Level
MOU	Memorandum of Understanding
MSR	Municipal Services Review
MVWS	Martis Valley Water System (aka ZONE 4)
NCSA	Northstar Community Services District
NWS	Northstar Water System
NEPA	National Environmental Policy Act
NLTRA	North Lake Tahoe Resort Association
NMMA	Northstar Mountain Master Association
NMP	Northstar Mountain Properties
NPOA	Northstar Property Owners Association
NTCA	North Tahoe Community Alliance
NTPUD	North Tahoe Public Utility District
O&M	Operations and Maintenance
OVPSD	Olympic Valley Public Service District
OPEB	Other Post-Employment Benefits
PCMP	Pension Cost management Policy
PCWA	Placer County Water Agency
PEPRA	Public Employees' Pension Reform Act
PERF	Public Employees' Retirement Fund
POUs	Public Owned Utilities
PRD	Permanent Road Division
RFP	Request for Proposal
RMA	Rate and Method of Apportionment
SAS	Statement on Auditing Standards
SCADA	Supervisory Control and Data Acquisition
SCBA	Self Contained Breathing Apparatus (Air Tanks)
SEP	Supplemental Environmental Project
SOW	Scope of Work
SSMP	Sewer System Management Plan
TCPUD	Tahoe City Public Utility District
TDPUD	Truckee Donner Public Utility District
TLC	Trimont Land Company
TOT	Transient Occupancy Tax
TROA	Truckee River Operating Agreement
TSD	Truckee Sanitary District
TTSA	Tahoe Truckee Sanitation Agency
TTSD	Tahoe Truckee Sierra Disposal
UOM	Utility Operations Manager
UAL	Unfunded Accrued Liability
VE	Value Engineering
VTM	Vesting Tentative Map
WEF	Wood Energy Facility
WTP	Water Treatment Plant
WUI	Wildland Urban Interface
ZONE4	PCWA nomenclature for Martis Camp, Schaffer's Mill, Lahontan, and adjacent communities

NCSD Acronym Listing
